



Understanding the Membership Growth Index

Overview

Analysis of long-term membership trends across 31 Districts and over 1,700 Rotary clubs has yielded a single metric that predicts with better than 80% certainty whether a club will grow or decline during the coming year. A District leadership team can therefore focus its attention and communication on its most-challenged clubs, and also identify where to look for best practices and membership know-how in successful clubs.

What is the Membership Growth Index (MGI)?

The MGI is simply the percentage net gain or loss of members in a club over a 3-year period -- for example, July 1, 2019 membership compared to July 1, 2016. Thus, a club with 40 members on July 1, 2015 that grows to 44 members by July 1, 2019 has grown by 10% -- an MGI of +10. A neighboring club that declined from 40 members to 36 over the same period has an MGI of -10.

3 years is a good measurement interval for two reasons. First, it takes some year-to-year "noise" out of the data. Secondly, 3-year history of members terminated and added per club is readily available through the "Member Viability and Growth" report available in Rotary Club Central.

How does the MGI work?

We've all heard, "Success breeds success." The same can unfortunately be said about failure and the MGI data bears out both statements. Successful clubs continue to grow, and failing clubs continue to decline year after year, unless something changes. Sadly, for many failing clubs, most don't make the changes necessary to turn around their culture of decline. On the other hand, a successful club will sometimes "lose the formula" and take a tumble in membership, usually due to the club's choice of leadership.

Clubs fall into one of three groups:

- **Growth** clubs -- MGIs of +5 and above. These clubs have a better than 80% likelihood of continuing to grow in coming years, unless something changes.
- **Fragile Balance** clubs -- MGIs between +5 and -5. Basically, "breakeven" membership performance over the 3-year window. These clubs can go either way, and some rock along in the same group year after year with others moving towards growth or decline from there.
- **Chronic Decline** clubs -- MGIs less than -5. These clubs have a better than 80% likelihood of continuing on a downward membership trend in coming years, unless something changes.

What are the contributing factors?

There are only two:

- **Attrition Rate** -- The rate at which clubs lose members. The MGI Report calculates each club's actual attrition rate, on average, for the 3-year period measured. If a 40-member club terminates 12 members over the 3 years, an average of 4 per year, that's a 10% attrition rate. The calculation is based on each club's average membership over the 3 years.
- **Attraction Rate** -- The rate at which clubs attract new members. The MGI Report calculates each club's actual attraction rate, on average, for the 3-year period measured. If a 40-member club inducts 18 members over the 3 years, an average of 6 per year, that's a 15% attraction rate. The calculation is based on each club's average membership over the 3 years.

Clearly, **a club's attraction rate must exceed its attrition rate.**

Interpreting Attrition and Attraction Rates

Attrition and Retention -- A lot has been said about "retention" which is just the inverse of attrition. 85% retention is exactly the same as 15% attrition ($100\% - 85\% = 15\%$). The difference is that a club's attrition rate can be directly compared to its attraction rate.

One fact the MGI study confirmed is that **attrition is real**. People leave membership organizations every year. The average US trade association has an attrition rate of 15%. Rotary International (globally) has an attrition rate of 14.2%. Zone 33 has an attrition rate of 14.1%. Looking at Districts, average attrition rates fall in a very tight band - all Zone 33 districts but one are within 2% either side of the Zone average.

Clubs, on the other hand, vary widely. Attrition rates greater than 15% deserve a look, and at 20%+ one can conclude that something is wrong with the "product" -- the club experience. Members are voting with their feet. Remember that most new members join "Rotary", but most dissatisfied members leave the club, not Rotary.

Another interesting fact about attrition is that there's a "floor" at about 10% - the rate at which "life happens" to members and they leave for reasons over which the club has no control. While reducing attrition (increased retention) is an essential strategy for success, you can't **grow** your club through only that strategy. In fact, if a club's attrition rate is approaching or below 10%, there's not likely much more room for improvement. Keep doing whatever is working to keep members and turn your attention to attracting members at a higher rate. **The goal should be to keep attrition below 15% (or retention above 85%).**

Attraction -- It's been said, "We're pretty good at attracting people to Rotary and not that good at keeping them". That statement is not borne out by the MGI data. Many of our clubs are **not that good** at attracting new members. In fact, looking at clubs below the "Red Line" on the many Districts' MGI Report reveals that several clubs have attrition rates near or below the District average and are still declining. The fact is they've simply failed to recognize that attrition is real, and they need to set their sights on attracting members at a higher rate, then implement intentional strategies to do so. An attraction rate in single digits (below 10%) is a recipe for membership decline. **The goal for attraction rates should be 20% or higher.**

Analyzing your District's MGI Report

MGIs have been calculated for not only the most recent year beginning July 1. Scan the clubs below the "Green Line". Success breeds success. These clubs have a **growth culture**. Detailed year-by-year member counts are in the columns to the left.

Then scan the clubs below the "Red Line". These clubs have a **culture of decline**.

Clubs tend to stay in the same groups **unless something changes**, and it appears in most Rotary clubs that not much **does** change from year to year with respect to membership performance.

Then look at attrition and attraction rates, which are the keys to "Exactly what problem are we trying to solve?" It's not very productive to try to improve an already-low attrition rate (near or below 10%). Focus instead on finding more new members. Likewise, a club exceeding 20% attrition (replacing itself every 5 years) probably wants to take a hard look at the club experience it's delivering. All those members are leaving for some reason(s), and it's probably more productive to find and fix those reasons than to work harder at replacing them faster.

As with business, we need carefully identify the problem we are trying to solve. Then we need to put strategies and tactics in place to create a **growth culture** within our clubs. Your Rotary Coordinator (RC) Team has Intentional Membership Growth Strategies that are proven to work successfully. We also have the top 6 Failed Strategies that Rotarians love and continue to use that just do not provide the results needed. Please leverage your RC Team to help your district consistently grow.

See: <https://www.rizones33-34.org/club-membership-committee/>

D- 6890 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	
The Ridge	0	0	0	0	39	29	30	N/A	34.7%	11.3	65.3%	21.3	
Lakeland TigerTown	0	0	0	0	0	0	30	N/A	0.0%	N/A	N/A	N/A	
Brandon South	12	8	6	1	5	5	7	600.0	0.0%	0.0	35.3%	2.0	
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
FishHawk-Riverview	32	46	40	31	35	40	46	48.4	10.7%	4.3	23.1%	9.3	
Auburndale	38	39	46	46	50	56	64	39.1	11.8%	6.7	22.4%	12.7	
Tampa Westchase	11	13	13	18	22	22	23	27.8	11.9%	2.7	19.4%	4.3	
New Tampa Noon	15	12	12	19	21	24	23	21.1	13.2%	3.0	19.1%	4.3	
Hardee County	44	39	36	39	44	50	44	12.8	13.8%	6.3	17.4%	8.0	
Plant City	83	78	82	82	76	84	91	11.0	5.2%	4.3	8.8%	7.3	
Lake Wales Breakfast	46	42	50	53	55	57	58	9.4	11.8%	6.7	14.7%	8.3	
Lakeland	173	170	173	182	197	195	197	8.2	9.3%	18.3	11.9%	23.3	
New Tampa	64	77	62	61	63	61	66	8.2	8.4%	5.3	11.1%	7.0	
Tampa-North	28	30	28	25	30	27	27	8.0	8.3%	2.3	10.7%	3.0	
Haines City	21	23	26	27	30	27	29	7.4	15.1%	4.3	17.4%	5.0	
Ybor City	79	71	76	91	89	87	97	6.6	8.4%	7.7	10.6%	9.7	
Sebring Sunrise	40	36	31	31	32	32	33	6.5	12.4%	4.0	14.4%	4.7	
Subtotal Green Line										76.0			107.0
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Lakeland South	56	61	60	60	55	62	62	3.3	11.2%	6.7	12.3%	7.3	
Lakeland Christina	34	33	29	31	31	31	32	3.2	9.6%	3.0	10.6%	3.3	
Lakeland North	26	31	29	32	33	28	32	0.0	12.9%	4.0	12.9%	4.0	
Tampa	147	151	151	145	159	156	145	0.0	16.1%	24.7	16.1%	24.7	
Avon Park Breakfast	29	21	19	20	21	20	20	0.0	13.1%	2.7	13.1%	2.7	
Brandon	58	55	51	62	54	60	62	0.0	13.1%	7.7	13.1%	7.7	
Tampa Carrollwood	21	18	19	16	13	14	16	0.0	20.9%	3.0	20.9%	3.0	
Frostproof	18	19	19	12	12	12	12	0.0	0.0%	0.0	0.0%	0.0	
Subtotal Yellow Line										51.7			52.7

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes												
Winter Haven	95	85	82	81	83	78	75	-7.4	9.3%	7.3	6.8%	5.3
Lake Placid Noon	30	31	27	28	27	29	25	-10.7	17.3%	4.7	13.6%	3.7
Lake Placid	29	30	30	27	29	27	24	-11.1	15.0%	4.0	11.3%	3.0
Sebring	62	59	57	58	58	56	51	-12.1	11.5%	6.3	7.3%	4.0
Bartow	63	62	72	73	70	71	64	-12.3	10.2%	7.0	5.9%	4.0
Tampa Interbay	37	33	39	32	32	35	28	-12.5	16.8%	5.3	12.6%	4.0
Avon Park	53	50	47	46	45	40	39	-15.2	10.5%	4.3	4.8%	2.0
Highlands County	29	32	26	25	22	18	20	-20.0	16.7%	3.3	8.3%	1.7
Sun City Center	40	29	35	48	45	38	37	-22.9	23.3%	9.3	14.2%	5.7
Temple Terrace	22	23	23	33	32	26	24	-27.3	26.8%	7.3	15.9%	4.3
Lake Wales	49	44	43	40	36	29	29	-27.5	17.0%	5.3	5.3%	1.7
Tampa Bay (Tampa)	26	22	20	21	15	14	15	-28.6	27.3%	4.0	13.6%	2.0
Brandon '86	37	40	36	30	30	19	20	-33.3	24.6%	5.7	10.1%	2.3
Plant City-Daybreak	23	22	21	21	16	15	12	-42.9	30.2%	4.3	9.3%	1.3
Lutz	20	14	8	18	20	12	0	-100.0	96.9%	10.3	40.6%	4.3
Lake Region/Dundee	13	8	7	7	6	0	0	-100.0	100.0%	2.0	-16.7%	-0.3
South Bay After Hours	0	0	9	13	8	0	0	N/A	175.0%	4.7	12.5%	0.3
Subtotal Red Line										95.3		49.3
Distr. Avg.									14.0%	240.0	14.2%	242.3
Totals	1788	1735	1694	1702	1740	1686	1709			Avg. Annual GAIN		2.3
Annual Gain/Loss		-53	-41	8	38	-54	23					
			Avg. Gain/Loss		1.7	-2.7	2.3					

D- 6900 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Atlanta Brasil	0	0	0	0	0	0	16	N/A	25.0%	4.0	N/A	20.0	16.0
Atlanta Metro	0	0	0	0	0	0	26	N/A	3.8%	1.0	N/A	27.0	26.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
South DeKalb County	15	11	12	13	13	20	21	61.5	16.7%	3.0	31.5%	5.7	2.7
Paulding County	27	27	27	28	27	35	42	50.0	3.8%	1.3	17.3%	6.0	4.7
Fayetteville	20	16	9	8	10	10	11	37.5	19.4%	2.0	29.0%	3.0	1.0
Milton	26	25	24	21	18	23	27	28.6	23.5%	5.3	32.4%	7.3	2.0
Thomaston-Upson County	20	16	12	11	10	12	14	27.3	13.9%	1.7	22.2%	2.7	1.0
Americus	57	64	58	56	61	71	67	19.6	11.1%	7.3	16.6%	11.0	3.7
Alpharetta	83	91	95	111	119	121	131	18.0	10.5%	13.0	15.9%	19.7	6.7
North Cobb County	35	39	41	34	36	38	40	17.6	9.6%	3.7	14.9%	5.7	2.0
Peachtree City	85	90	92	101	111	113	118	16.8	8.8%	10.0	13.7%	15.7	5.7
Tucker	30	33	28	26	30	28	30	15.4	11.4%	3.3	15.9%	4.7	1.3
Carrollton	90	89	89	85	85	95	97	14.1	6.5%	6.0	10.8%	10.0	4.0
North Atlanta	40	36	35	30	31	32	34	13.3	4.1%	1.3	8.2%	2.7	1.3
Carrollton-Dawn Breakers	53	59	60	55	55	56	62	12.7	13.9%	8.0	17.9%	10.3	2.3
Cairo	23	25	25	25	27	29	28	12.0	7.1%	2.0	10.7%	3.0	1.0
Forsyth-Monroe County	19	23	21	19	20	21	21	10.5	12.9%	2.7	16.1%	3.3	0.7
Cuthbert	18	20	19	20	21	25	22	10.0	19.1%	4.3	22.1%	5.0	0.7
La Grange	132	137	133	126	134	134	138	9.5	8.1%	11.0	11.1%	15.0	4.0
Henry County	33	29	28	26	24	28	28	7.7	18.8%	5.0	21.3%	5.7	0.7
Harris County	34	33	27	26	23	22	28	7.7	16.4%	4.0	19.2%	4.7	0.7
Thomasville	113	115	129	127	129	133	136	7.1	8.8%	11.7	11.1%	14.7	3.0
Atlanta Airport	20	21	18	16	19	19	17	6.3	29.1%	5.3	30.9%	5.7	0.3
Quitman	24	21	20	16	18	21	17	6.3	12.5%	2.3	14.3%	2.7	0.3
								Subtotal Green Line		114.3		164.0	

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Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Dougherty County (Albany)	90	87	76	73	77	67	76	4.1	12.7%	9.3	14.1%	10.3	1.0
Bremen	22	22	34	32	32	26	33	3.1	16.5%	5.0	17.6%	5.3	0.3
Roswell	253	260	252	240	241	245	247	2.9	7.9%	19.3	8.9%	21.7	2.3
Fayette Daybreak	9	8	10	10	13	13	10	0.0	16.7%	2.0	16.7%	2.0	0.0
Meriwether County (Warm S	17	17	18	20	21	16	20	0.0	17.5%	3.3	17.5%	3.3	0.0
Vinings Cumberland	68	69	69	65	68	68	64	-1.5	11.0%	7.3	10.5%	7.0	-0.3
East Cobb-Marietta	49	57	57	61	67	62	60	-1.6	12.2%	7.7	11.6%	7.3	-0.3
Columbus	322	315	305	307	302	291	299	-2.6	8.2%	24.3	7.3%	21.7	-2.7
Atlanta	502	510	499	497	485	482	484	-2.6	6.1%	29.7	5.2%	25.3	-4.3
North Fulton	27	24	30	30	34	30	29	-3.3	18.3%	5.7	17.2%	5.3	-0.3
Barnesville	57	53	57	54	53	56	52	-3.7	14.3%	7.7	13.0%	7.0	-0.7
North Columbus	56	46	48	44	36	37	42	-4.5	13.9%	5.3	12.2%	4.7	-0.7
Johns Creek-North Fulton	26	31	38	41	41	42	39	-4.9	18.0%	7.3	16.4%	6.7	-0.7
Midtown Atlanta	77	67	71	82	77	68	78	-4.9	15.7%	11.7	13.9%	10.3	-1.3
								Subtotal Yellow Line		147.0		144.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Atlanta West End	29	37	31	33	36	38	31	-6.1	16.2%	5.7	14.3%	5.0	-0.7
Quitman County	18	15	13	14	15	15	13	-7.1	30.2%	4.3	27.9%	4.0	-0.3
Marietta-Metro	71	66	63	65	59	63	60	-7.7	11.0%	6.7	8.2%	5.0	-1.7
Albany	97	96	101	101	99	94	93	-7.9	7.7%	7.3	4.9%	4.7	-2.7
Douglas County	30	31	34	35	38	38	32	-8.6	14.8%	5.3	12.0%	4.3	-1.0
Buckhead (Atlanta)	168	168	172	166	152	163	151	-9.0	17.2%	26.7	13.9%	21.7	-5.0
Camilla	57	54	56	55	51	54	50	-9.1	8.4%	4.3	5.2%	2.7	-1.7
Emory-Clifton	0	0	0	22	16	17	20	-9.1	39.6%	7.0	35.8%	6.3	-0.7
Cordele	30	30	29	32	33	33	29	-9.4	16.8%	5.3	13.7%	4.3	-1.0
Lake Spivey/Clayton County	24	23	19	40	40	38	36	-10.0	20.2%	7.7	16.7%	6.3	-1.3
Griffin Daybreak	31	28	27	29	25	26	26	-10.3	14.3%	3.7	10.4%	2.7	-1.0
West Point	33	34	30	28	27	29	25	-10.7	18.5%	5.0	14.8%	4.0	-1.0
Dawson	25	26	26	28	27	25	25	-10.7	9.1%	2.3	5.2%	1.3	-1.0
Polk County	18	25	23	18	13	19	16	-11.1	35.4%	5.7	31.3%	5.0	-0.7
Smyrna	37	36	36	35	36	37	31	-11.4	10.6%	3.7	6.7%	2.3	-1.3
Jackson-Butts County	36	36	40	43	46	40	38	-11.6	20.2%	8.3	16.1%	6.7	-1.7
Pelham	23	24	24	23	25	21	20	-13.0	18.2%	4.0	13.6%	3.0	-1.0
Griffin	114	109	114	121	119	114	103	-14.9	12.8%	14.3	7.4%	8.3	-6.0
Sandy Springs	42	50	48	52	48	49	44	-15.4	17.0%	8.0	11.3%	5.3	-2.7
Decatur	124	115	126	119	113	111	99	-16.8	16.1%	17.3	9.9%	10.7	-6.7
Marietta	113	115	111	111	115	100	92	-17.1	15.3%	15.7	9.1%	9.3	-6.3
South Cobb	32	35	25	23	22	29	19	-17.4	24.3%	5.7	18.6%	4.3	-1.3
Newnan	78	79	82	86	75	84	71	-17.4	15.2%	11.7	8.7%	6.7	-5.0
Dunwoody	92	91	89	90	91	87	72	-20.0	18.8%	15.7	11.6%	9.7	-6.0
Bainbridge	105	100	99	99	83	92	79	-20.2	15.0%	12.7	7.1%	6.0	-6.7
Brookhaven (Atlanta)	38	36	40	38	38	34	30	-21.1	20.6%	7.0	12.7%	4.3	-2.7
Blakely	43	40	46	47	47	39	37	-21.3	17.9%	7.3	9.8%	4.0	-3.3
Senoia	16	20	17	14	13	11	11	-21.4	22.9%	2.7	14.3%	1.7	-1.0
Moultrie	56	60	69	71	68	60	55	-22.5	14.2%	8.7	5.5%	3.3	-5.3
Dallas-Paulding County	14	15	13	17	15	13	13	-23.5	24.4%	3.3	14.6%	2.0	-1.3
Stone Mountain	42	39	40	42	43	36	32	-23.8	22.5%	8.3	13.5%	5.0	-3.3
Muscogee-Columbus	30	26	25	23	26	21	17	-26.1	26.6%	5.7	17.2%	3.7	-2.0
Emory-Druid Hills (DeKalb C	13	27	24	21	15	9	14	-33.3	63.2%	8.0	44.7%	5.7	-2.3
								Subtotal Red Line		265.0		179.3	-68.7
								Distr. Avg.	12.4%	526.7	12.1%	513.3	-13.3
Totals	4275	4292	4280	4277	4237	4228	4237			Avg. Annual LOSS		13.3	
Annual Gain/Loss		17	-12	-3	-40	-9	9						
		Avg. Gain/Loss		-18.3	-17.3	-13.3							

D- 6910 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Gwinnett Tomorrow	0	0	0	0	0	27	10	N/A	64.9%	12.0	124.3%	15.3	3.3
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Habersham County	66	65	60	58	55	58	95	63.8	10.6%	7.3	28.4%	19.7	12.3
Gwinnett Sunrise	14	17	16	11	12	14	17	54.5	14.0%	2.0	27.9%	4.0	2.0
Oconee County	65	63	55	59	82	87	91	54.2	8.1%	7.0	20.4%	17.7	10.7
Lanier-Forsyth	58	58	62	59	68	85	88	49.2	14.9%	12.0	27.0%	21.7	9.7
Loganville	18	19	22	20	21	25	29	45.0	16.0%	4.0	28.0%	7.0	3.0
Washington	21	21	18	16	19	26	23	43.8	11.8%	2.7	22.1%	5.0	2.3
Covington	40	35	36	37	40	44	50	35.1	9.0%	4.0	18.7%	8.3	4.3
Social Circle	19	19	21	19	24	22	25	31.6	5.6%	1.3	14.1%	3.3	2.0
Sugarloaf	26	27	24	26	29	25	34	30.8	9.1%	2.7	18.2%	5.3	2.7
Dahlonega Sunrise	40	44	42	43	47	53	54	25.6	14.9%	7.7	22.1%	11.3	3.7
Forsyth County (Cumming)	56	56	65	69	71	83	86	24.6	2.5%	2.0	9.6%	7.7	5.7
Calhoun	23	22	25	29	32	34	36	24.1	8.8%	3.0	15.7%	5.3	2.3
Towne Lake	23	23	19	22	29	30	27	22.7	16.3%	4.7	22.1%	6.3	1.7
Woodstock	17	19	17	18	17	21	22	22.2	8.3%	1.7	15.0%	3.0	1.3
The Classic City of Athens	53	57	61	55	59	66	67	21.8	8.3%	5.3	14.6%	9.3	4.0
LaFayette	21	23	22	25	25	27	30	20.0	4.9%	1.3	11.0%	3.0	1.7
Hartwell	35	29	35	41	36	40	49	19.5	7.2%	3.0	13.6%	5.7	2.7
Jasper	51	55	52	46	50	48	54	17.4	15.8%	8.0	21.1%	10.7	2.7
Peachtree Corners (Gwinnett)	21	18	18	19	24	23	22	15.8	17.4%	4.0	21.7%	5.0	1.0
Martinez-Evans	35	32	33	39	41	45	45	15.4	9.9%	4.3	14.5%	6.3	2.0
Buford/North Gwinnett	21	17	14	14	13	12	16	14.3	12.2%	1.7	17.1%	2.3	0.7
Jefferson	41	39	35	36	42	40	41	13.9	9.8%	4.0	13.8%	5.7	1.7
Toccoa	39	37	34	33	35	38	37	12.1	14.5%	5.3	18.2%	6.7	1.3
Gilmer County	28	26	24	27	28	29	30	11.1	14.9%	4.3	18.4%	5.3	1.0
Dawson County	57	62	72	72	65	74	80	11.1	16.4%	12.0	20.1%	14.7	2.7
Lake Chatuge/Hiawassee	33	34	33	27	25	32	30	11.1	17.2%	5.0	20.7%	6.0	1.0
White County	35	33	35	37	39	41	40	8.1	14.2%	5.7	16.7%	6.7	1.0
Columbia County	20	14	19	25	25	24	27	8.0	19.7%	5.0	22.4%	5.7	0.7
Rome-Seven Hills	58	56	54	58	62	64	62	6.9	8.0%	5.0	10.1%	6.3	1.3
Braselton	30	31	37	40	44	43	42	5.0	23.3%	10.0	24.8%	10.7	0.7
Subtotal Green Line										146.0		235.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Helen	19	19	21	23	23	21	24	4.3	11.8%	2.7	13.2%	3.0	0.3
Greene and Putnam Coun	52	52	45	49	44	48	51	4.1	15.4%	7.3	16.8%	8.0	0.7
Gwinnett County	95	93	99	98	101	96	102	4.1	14.4%	14.3	15.7%	15.7	1.3
West End Cartersville Eto	26	25	24	26	30	35	27	3.8	15.2%	4.7	16.3%	5.0	0.3
Johns Creek	22	19	21	26	22	24	27	3.8	9.6%	2.3	11.0%	2.7	0.3
South Forsyth County	49	57	64	58	56	64	60	3.4	16.7%	10.0	17.8%	10.7	0.7
Clayton	50	47	48	40	39	38	41	2.5	21.2%	8.3	22.0%	8.7	0.3
Duluth	34	36	50	48	48	48	49	2.1	10.3%	5.0	11.0%	5.3	0.3
Franklin County	17	16	17	20	23	23	20	0.0	13.6%	3.0	13.6%	3.0	0.0
Carpet City (Dalton)	22	20	18	15	17	15	15	0.0	17.0%	2.7	17.0%	2.7	0.0
Athens	187	194	180	174	164	159	173	-0.6	12.1%	20.0	11.9%	19.7	-0.3
Thomson	77	75	72	72	63	79	71	-1.4	12.7%	9.0	12.2%	8.7	-0.3
Dalton	115	123	123	115	118	124	113	-1.7	12.1%	14.3	11.5%	13.7	-0.7
Monroe	52	48	46	40	42	37	39	-2.5	11.9%	4.7	11.0%	4.3	-0.3
Union County	27	25	27	31	30	34	30	-3.2	18.1%	5.7	17.0%	5.3	-0.3
Dahlonega	34	34	30	25	21	20	24	-4.0	27.7%	6.0	26.2%	5.7	-0.3
Winder	46	42	45	42	39	39	40	-4.8	26.3%	10.3	24.6%	9.7	-0.7
Cartersville	46	44	44	41	40	39	39	-4.9	11.0%	4.3	9.3%	3.7	-0.7
Conyers	61	61	55	61	67	58	58	-4.9	20.8%	12.7	19.1%	11.7	-1.0
								Subtotal Yellow Line		147.3		147.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.	
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes														
Banks County	20	24	20	20	15	17	19	-5.0	19.6%	3.3	17.6%	3.0	-0.3	
Madison County	48	51	45	46	43	43	43	-6.5	10.9%	4.7	8.5%	3.7	-1.0	
Bartow County	63	66	69	74	65	68	69	-6.8	15.3%	10.3	12.9%	8.7	-1.7	
South Hall County	20	20	23	24	24	24	22	-8.3	24.3%	5.7	21.4%	5.0	-0.7	
Gainesville	197	176	178	178	173	172	163	-8.4	11.2%	19.0	8.3%	14.0	-5.0	
Ringgold	20	13	9	11	10	11	10	-9.1	12.9%	1.3	9.7%	1.0	-0.3	
Hall County	15	26	29	39	32	37	34	-12.8	28.2%	9.7	23.3%	8.0	-1.7	
Rome	140	141	139	145	135	135	125	-13.8	14.4%	19.0	9.4%	12.3	-6.7	
Morgan County	33	28	27	36	39	34	31	-13.9	18.3%	6.3	13.5%	4.7	-1.7	
Elberton	45	41	42	41	35	34	35	-14.6	17.3%	6.0	11.5%	4.0	-2.0	
Rockdale County	45	40	42	45	40	41	38	-15.6	18.5%	7.3	12.6%	5.0	-2.3	
Oglethorpe County	36	37	38	41	43	38	34	-17.1	17.4%	6.7	11.3%	4.3	-2.3	
Columbia County West	18	19	15	14	11	12	11	-21.4	20.6%	2.3	11.8%	1.3	-1.0	
North Oconee	0	0	26	23	26	23	18	-21.7	28.4%	6.3	20.9%	4.7	-1.7	
Summerville-Trion	19	18	25	22	21	25	17	-22.7	19.0%	4.0	11.1%	2.3	-1.7	
North Forsyth-400	29	35	30	34	32	33	26	-23.5	23.1%	7.0	14.3%	4.3	-2.7	
Gwinnett Mosaic	16	18	24	25	15	17	19	-24.0	33.3%	5.7	21.6%	3.7	-2.0	
Cherokee County	13	13	12	12	8	8	9	-25.0	28.0%	2.3	16.0%	1.3	-1.0	
Lawrenceville	33	35	39	42	36	33	28	-33.3	22.7%	7.3	8.2%	2.7	-4.7	
Blue Ridge	31	30	28	32	30	31	21	-34.4	20.7%	5.7	7.3%	2.0	-3.7	
Canton	52	53	56	66	68	55	43	-34.8	30.7%	17.0	16.9%	9.3	-7.7	
Clarkesville	14	11	13	13	14	13	8	-38.5	22.9%	2.7	8.6%	1.0	-1.7	
E-Club of the South, Distri	25	19	15	17	19	18	10	-41.2	42.6%	6.7	27.7%	4.3	-2.3	
Chatsworth-Murray Count	19	15	12	11	10	0	0	-100.0	170.0%	5.7	60.0%	2.0	-3.7	
								Subtotal Red Line		172.0		112.7		
								Distr. Avg.		15.0%	473.3	16.0%	506.7	33.3
Totals	3046	3010	3045	3095	3090	3203	3195			Avg. Annual GAIN		33.3		
Annual Gain/Loss		-36	35	50	-5	113	-8							
			Avg. Gain/Loss	26.7	52.7	33.3								

D- 6920 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Glennville	32	32	32	33	34	35	45	36.4	11.4%	4.3	21.9%	8.3	4.0
Golden Isles-Glynn County	30	30	28	22	24	27	30	36.4	11.1%	3.0	21.0%	5.7	2.7
Savannah Sunrise	26	28	21	20	21	24	25	25.0	14.3%	3.3	21.4%	5.0	1.7
Jones County	32	30	25	25	25	36	31	24.0	7.6%	2.3	14.1%	4.3	2.0
Wrightsville	23	21	21	17	18	20	21	23.5	1.7%	0.3	8.5%	1.7	1.3
Hazlehurst	16	16	19	19	22	20	22	15.8	14.1%	3.0	18.8%	4.0	1.0
Waycross	29	26	34	33	36	36	38	15.2	10.0%	3.7	14.5%	5.3	1.7
Blackshear	23	19	22	21	20	18	24	14.3	17.7%	3.7	22.6%	4.7	1.0
Claxton	50	54	55	56	61	63	62	10.7	8.6%	5.3	11.8%	7.3	2.0
Savannah South	64	61	54	57	56	60	63	10.5	4.5%	2.7	7.8%	4.7	2.0
Perry	38	41	50	52	60	55	56	7.7	7.0%	4.0	9.4%	5.3	1.3
Reidsville	15	15	15	13	14	14	14	7.7	0.0%	0.0	2.4%	0.3	0.3
Augusta	165	153	151	160	162	166	168	5.0	10.7%	17.7	12.3%	20.3	2.7
Subtotal Green Line										53.3		77.0	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Valdosta	95	92	86	83	85	93	87	4.8	8.3%	7.3	9.8%	8.7	1.3
Jefferson County	20	19	22	21	23	23	22	4.8	1.5%	0.3	2.9%	0.7	0.3
Effingham County	28	23	30	25	27	28	26	4.0	19.8%	5.3	21.0%	5.7	0.3
Sandersville	62	62	63	55	50	50	57	3.6	14.0%	7.3	15.3%	8.0	0.7
Savannah	213	210	212	196	197	197	203	3.6	8.2%	16.3	9.4%	18.7	2.3
Macon North	29	28	38	38	35	37	39	2.6	19.8%	7.3	20.7%	7.7	0.3
Tifton	87	90	96	98	97	98	100	2.0	7.5%	7.3	8.1%	8.0	0.7
Metropolitan Savannah	50	58	63	72	78	73	72	0.0	8.1%	6.0	8.1%	6.0	0.0
Richmond Hill	55	52	56	57	57	52	57	0.0	7.8%	4.3	7.8%	4.3	0.0
Tennille	18	17	18	14	17	16	14	0.0	8.5%	1.3	8.5%	1.3	0.0
Milledgeville	66	59	61	63	64	64	62	-1.6	11.6%	7.3	11.1%	7.0	-0.3
Sylvania	34	33	32	32	31	34	31	-3.1	9.4%	3.0	8.3%	2.7	-0.3
Ocilla	27	24	26	27	26	27	26	-3.7	2.5%	0.7	1.3%	0.3	-0.3
Statesboro	136	126	127	123	122	119	118	-4.1	7.2%	8.7	5.8%	7.0	-1.7
Savannah East	54	50	55	45	45	42	43	-4.4	19.2%	8.3	17.7%	7.7	-0.7
Centerville	20	21	22	22	24	24	21	-4.5	20.3%	4.7	18.8%	4.3	-0.3
Subtotal Yellow Line										95.7		98.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Downtown Statesboro	94	85	81	75	80	78	71	-5.3	10.5%	8.0	8.7%	6.7	-1.3
Dublin	137	126	128	129	132	130	122	-5.4	8.6%	11.0	6.8%	8.7	-2.3
Jekyll Island	34	34	35	35	33	36	33	-5.7	10.8%	3.7	8.8%	3.0	-0.7
Macon	173	181	167	161	159	159	151	-6.2	10.7%	16.7	8.5%	13.3	-3.3
Fitzgerald	50	50	48	46	48	45	43	-6.5	9.6%	4.3	7.4%	3.3	-1.0
Eastman	48	46	47	45	44	44	42	-6.7	13.1%	5.7	10.8%	4.7	-1.0
West Chatham-Pooler	13	15	15	14	15	15	13	-7.1	9.3%	1.3	7.0%	1.0	-0.3
Nashville-Berrien	38	34	30	33	32	29	30	-9.1	14.3%	4.3	11.0%	3.3	-1.0
Savannah West	42	38	35	32	23	28	29	-9.4	21.3%	5.7	17.5%	4.7	-1.0
Hinesville	46	45	48	52	57	56	47	-9.6	18.1%	9.7	15.0%	8.0	-1.7
Augusta-West	38	33	35	38	36	35	34	-10.5	15.2%	5.3	11.4%	4.0	-1.3
Millen	20	20	20	19	18	18	17	-10.5	9.4%	1.7	5.7%	1.0	-0.7
Swainsboro	43	46	47	46	45	44	41	-10.9	12.3%	5.3	8.5%	3.7	-1.7
St. Simons Island	123	126	121	123	127	115	109	-11.4	14.8%	17.3	10.8%	12.7	-4.7
Brunswick	71	68	74	63	66	61	55	-12.7	14.8%	9.0	10.4%	6.3	-2.7
Jesup	56	52	54	58	58	44	50	-13.8	22.4%	11.3	17.1%	8.7	-2.7
Hawkinsville	45	43	45	49	42	42	42	-14.3	20.6%	8.7	15.1%	6.3	-2.3
Cochran	38	31	34	31	31	25	26	-16.1	18.3%	5.0	12.2%	3.3	-1.7
Downtown Macon	115	119	115	120	117	103	100	-16.7	16.3%	17.3	10.0%	10.7	-6.7
Valdosta-North	41	43	43	42	39	36	35	-16.7	20.9%	7.7	14.5%	5.3	-2.3
Douglas	44	49	52	53	53	46	43	-18.9	16.2%	7.7	9.2%	4.3	-3.3
Skidaway Island, Savannah	47	45	45	51	52	44	41	-19.6	17.5%	8.0	10.2%	4.7	-3.3
Vidalia	41	39	44	45	40	37	36	-20.0	17.7%	6.7	9.7%	3.7	-3.0
Metter	38	39	36	39	37	30	30	-23.1	16.5%	5.3	7.2%	2.3	-3.0
Camden County	45	39	41	39	31	33	30	-23.1	22.3%	7.0	12.8%	4.0	-3.0
Waynesboro	31	27	28	30	27	26	23	-23.3	21.1%	5.3	11.8%	3.0	-2.3
McRae	23	26	32	30	28	26	23	-23.3	14.3%	3.7	5.2%	1.3	-2.3
Ashburn	19	17	15	15	15	14	11	-26.7	25.0%	3.3	15.0%	2.0	-1.3
Effingham County Sunrise	25	25	28	28	26	20	20	-28.6	18.2%	4.0	6.1%	1.3	-2.7
Byron	19	22	21	27	23	21	19	-29.6	20.6%	4.3	7.9%	1.7	-2.7
Warner Robins	78	69	64	66	65	56	46	-30.3	15.6%	8.7	3.6%	2.0	-6.7
Augusta South	21	16	16	21	15	11	12	-42.9	28.9%	3.7	5.3%	0.7	-3.0
Kings Bay	13	10	8	8	8	6	4	-50.0	55.6%	3.3	33.3%	2.0	-1.3
McIntosh County	16	15	16	16	10	0	0	-100.0	180.0%	6.0	20.0%	0.7	-5.3
Tift County	16	15	14	10	9	0	0	-100.0	111.1%	3.3	0.0%	0.0	-3.3
								Subtotal Red Line		239.3		152.3	-83.3
								Distr. Avg.	12.6%	388.3	10.6%	327.3	-61.0
Totals	3278	3178	3216	3188	3172	3064	3005		12.6%		10.6%		
Annual Gain/Loss		-100	38	-28	-16	-108	-59			Avg. Annual Loss		61.0	
			Avg. Gain/Loss	-2.0	-50.7	-61.0							

**D- 6930 Clubs
Sorted by 2019 MGI**

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Viera	0	0	0	0	35	27	23	N/A	34.1%	9.7	61.2%	17.3	7.7
North Brevard	0	0	0	0	0	16	15	N/A	35.5%	5.5	125.8%	13.0	5.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Titusville-Sunrise	17	16	16	18	20	22	27	50.0	8.7%	2.0	21.7%	5.0	3.0
Boca Raton Downtown	38	38	49	66	72	80	85	28.8	10.1%	8.0	18.1%	14.3	6.3
Stuart	36	36	38	45	53	63	57	26.7	6.9%	4.0	13.9%	8.0	4.0
Okeechobee	30	28	23	23	21	28	27	17.4	23.7%	6.0	28.9%	7.3	1.3
Vero Beach Sunrise	57	65	70	79	87	82	86	8.9	9.0%	7.7	11.8%	10.0	2.3
Subtotal Green Line										27.7		44.7	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Boca Raton Sunrise	43	45	44	41	42	43	43	4.9	10.9%	4.7	12.5%	5.3	0.7
Port St. Lucie	25	25	24	24	23	18	25	4.2	15.2%	3.3	16.7%	3.7	0.3
Melbourne	30	28	28	27	28	27	28	3.7	6.0%	1.7	7.2%	2.0	0.3
Vero Beach	57	57	51	46	51	45	47	2.2	14.7%	7.0	15.4%	7.3	0.3
Belle Glade	52	55	52	53	56	58	54	1.9	10.1%	5.7	10.7%	6.0	0.3
Vero Beach Oceanside	22	14	19	25	27	24	25	0.0	13.2%	3.3	13.2%	3.3	0.0
Sebastian	12	14	17	16	16	20	16	0.0	28.8%	5.0	28.8%	5.0	0.0
Merritt Island	14	17	15	15	14	16	15	0.0	15.6%	2.3	15.6%	2.3	0.0
Delray Beach	46	46	42	41	45	44	41	0.0	16.2%	7.0	16.2%	7.0	0.0
Merritt Island-Breakfast	11	15	12	11	12	12	11	0.0	17.1%	2.0	17.1%	2.0	0.0
Cocoa Beach	26	26	24	25	25	22	25	0.0	9.7%	2.3	9.7%	2.3	0.0
Singer Island	32	32	31	30	31	28	30	0.0	9.0%	2.7	9.0%	2.7	0.0
Suntree	28	30	34	35	31	30	35	0.0	12.5%	4.0	12.5%	4.0	0.0
Boca Raton	62	72	73	79	82	78	78	-1.3	18.9%	15.0	18.5%	14.7	-0.3
Jupiter-Tequesta	54	46	50	52	51	51	51	-1.9	19.0%	9.7	18.3%	9.3	-0.3
Wellington	39	37	48	45	46	46	44	-2.2	23.5%	10.7	22.8%	10.3	-0.3
Palm Beach/Flagler	42	40	26	26	25	28	25	-3.8	21.8%	5.7	20.5%	5.3	-0.3
Palm Bay	30	28	19	21	21	19	20	-4.8	16.7%	3.3	15.0%	3.0	-0.3
Subtotal Yellow Line										95.3		95.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Royal Palm Beach	41	39	37	32	29	29	30	-6.3	18.2%	5.3	15.9%	4.7	-0.7
Titusville	39	40	43	40	38	30	37	-7.5	15.2%	5.3	12.4%	4.3	-1.0
Boca Raton Sunset	18	18	19	21	22	21	19	-9.5	21.0%	4.3	17.7%	3.7	-0.7
Lake Worth	25	24	34	37	37	36	33	-10.8	18.9%	6.7	15.1%	5.3	-1.3
Indialantic	75	67	60	60	64	57	53	-11.7	18.4%	10.7	14.4%	8.3	-2.3
West Palm Beach	110	108	97	89	82	78	78	-12.4	13.0%	10.3	8.4%	6.7	-3.7
Port St. Lucie Sunset	12	13	12	15	14	10	13	-13.3	37.8%	4.7	32.4%	4.0	-0.7
Rockledge	42	48	38	44	44	35	38	-13.6	20.5%	8.0	15.4%	6.0	-2.0
Palm Beach	22	16	21	21	13	15	18	-14.3	28.3%	4.3	21.7%	3.3	-1.0
Stuart-Sunrise	52	46	45	45	38	42	38	-15.6	19.5%	7.7	13.6%	5.3	-2.3
Boynton Beach-Lantana	22	22	26	25	22	22	20	-20.0	15.6%	3.3	7.8%	1.7	-1.7
Eau Gallie	34	28	31	33	34	27	26	-21.2	12.6%	3.7	4.6%	1.3	-2.3
Cocoa	62	58	56	56	58	59	44	-21.4	17.4%	9.3	9.9%	5.3	-4.0
Fort Pierce	47	50	52	57	53	53	44	-22.8	13.3%	6.7	4.7%	2.3	-4.3
Pahokee	24	22	31	26	24	23	20	-23.1	20.9%	4.7	11.9%	2.7	-2.0
Melbourne Beach	20	19	21	22	23	22	16	-27.3	24.6%	5.0	14.8%	3.0	-2.0
Orchid Island	25	14	16	16	16	11	11	-31.3	13.2%	1.7	0.0%	0.0	-1.7
Boca Raton West	20	20	14	17	19	20	11	-35.3	28.0%	4.7	16.0%	2.7	-2.0
Boca Raton Central	22	16	18	16	15	14	10	-37.5	25.6%	3.3	10.3%	1.3	-2.0
The Northern Palm Beaches	36	29	27	25	23	19	15	-40.0	24.6%	4.7	7.0%	1.3	-3.3
Cocoa Beach Daybreak	17	16	14	24	18	12	13	-45.8	39.5%	5.7	14.0%	2.0	-3.7
Hobe Sound/Port Salerno	21	14	12	12	5	0	0	-100.0	100.0%	5.7	29.4%	1.7	-4.0
								Subtotal Red Line		125.7		77.0	-47.0
								Distr. Avg.	16.7%	260.7	15.5%	242.0	-18.7
Totals	1606	1545	1529	1576	1605	1562	1520			Avg. Annual LOSS		18.7	
AnnualGain/Loss		-61	-16	47	29	-43	-42						
			Avg. Gain/Loss	20.0	11.0	-18.7							

D- 6940 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Chattahoochee	10	10	7	7	7	9	12	71.4	10.7%	1.0	28.6%	2.7	1.7
Crestview	33	30	34	33	38	42	48	45.5	16.4%	7.0	28.1%	12.0	5.0
Williston	16	19	22	17	24	24	24	41.2	4.2%	1.0	13.9%	3.3	2.3
Pensacola-Cordova	28	28	26	31	33	38	42	35.5	9.7%	3.7	19.5%	7.3	3.7
Branford	14	11	12	13	14	12	16	23.1	14.3%	2.0	21.4%	3.0	1.0
Navarre	21	21	16	20	23	23	24	20.0	14.3%	3.3	20.0%	4.7	1.3
Madison	32	30	31	28	27	29	32	14.3	9.1%	2.7	13.6%	4.0	1.3
Dixie County	14	14	14	13	9	10	14	7.7	15.2%	1.7	18.2%	2.0	0.3
Destin	47	49	53	53	51	54	57	7.5	11.1%	6.0	13.6%	7.3	1.3
Trenton	41	42	36	40	35	38	43	7.5	11.2%	4.3	13.8%	5.3	1.0
Gulf Breeze	115	124	112	116	116	121	124	6.9	13.9%	16.7	16.1%	19.3	2.7
Panama City-Northside	34	34	29	32	33	34	34	6.3	6.9%	2.3	8.9%	3.0	0.7
Subtotal Green Line										51.7		74.0	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Tallahassee Southside	19	19	24	20	17	16	21	5.0	20.4%	3.7	22.2%	4.0	0.3
Perdido Key	24	23	18	21	23	20	22	4.8	16.9%	3.7	18.5%	4.0	0.3
Tallahassee Northside	40	33	31	38	40	42	39	2.6	9.9%	4.0	10.7%	4.3	0.3
Mid-Bay Bridge (Choctawha)	42	45	46	47	48	46	48	2.1	12.7%	6.0	13.4%	6.3	0.3
Wakulla County	22	17	20	22	22	22	22	0.0	18.2%	4.0	18.2%	4.0	0.0
Lake City	77	76	76	80	70	75	80	0.0	14.7%	11.0	14.7%	11.0	0.0
Live Oak	58	57	63	57	55	50	57	0.0	8.0%	4.3	8.0%	4.3	0.0
Pace	38	47	48	45	39	43	43	-4.4	14.4%	6.0	12.8%	5.3	-0.7
Pensacola-Five Flags	139	149	158	156	158	139	149	-4.5	12.3%	18.3	10.8%	16.0	-2.3
Pensacola Suburban West	81	87	88	88	90	93	84	-4.5	12.4%	11.0	10.9%	9.7	-1.3
Subtotal Yellow Line										72.0		69.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Emerald Coast (Panama City)	28	23	15	18	18	13	17	-5.6	22.9%	3.7	20.8%	3.3	-0.3
Tallahassee	198	201	209	202	220	207	189	-6.4	10.2%	21.0	8.1%	16.7	-4.3
Chiefland	24	27	28	33	34	29	30	-9.1	10.8%	3.3	7.5%	2.3	-1.0
Pensacola	233	225	213	207	202	196	188	-9.2	10.2%	20.0	7.0%	13.7	-6.3
Lynn Haven	33	29	28	32	31	29	29	-9.4	15.7%	4.7	12.4%	3.7	-1.0
Perry	28	28	29	31	28	25	28	-9.7	16.0%	4.3	12.3%	3.3	-1.0
Tallahassee (Sunrise)	61	62	72	81	83	85	73	-9.9	15.8%	12.7	12.4%	10.0	-2.7
Port St. Joe	9	13	12	9	10	9	8	-11.1	18.5%	1.7	14.8%	1.3	-0.3
Marianna	71	68	67	71	65	66	63	-11.3	10.8%	7.0	6.7%	4.3	-2.7
Panama City Beaches	58	63	65	62	66	63	54	-12.9	22.4%	13.7	18.0%	11.0	-2.7
Tallahassee (Capital)	36	29	26	30	25	25	26	-13.3	10.5%	2.7	5.3%	1.3	-1.3
DeFuniak Springs	26	22	23	22	20	16	19	-13.6	14.5%	2.7	9.1%	1.7	-1.0
Panama City	121	119	114	114	115	100	95	-16.7	12.9%	13.3	6.8%	7.0	-6.3
Fort Walton Beach	86	78	78	73	64	62	60	-17.8	16.1%	10.0	9.1%	5.7	-4.3
Pensacola North	50	52	55	58	59	52	47	-19.0	17.1%	9.0	10.1%	5.3	-3.7
Niceville-Valparaiso	24	20	21	21	23	23	17	-19.0	23.8%	5.0	17.5%	3.7	-1.3
Suwannee Valley Chiefland	32	33	33	38	27	28	30	-21.1	18.8%	5.3	9.4%	2.7	-2.7
Apalachicola	18	14	11	12	8	9	9	-25.0	26.9%	2.3	15.4%	1.3	-1.0
Mayo	18	18	19	19	19	14	14	-26.3	19.1%	3.0	8.5%	1.3	-1.7
Quincy	35	32	35	34	31	31	25	-26.5	10.3%	3.0	0.0%	0.0	-3.0
Monticello	27	30	30	28	29	26	20	-28.6	20.0%	5.0	9.3%	2.3	-2.7
Cantonment	58	53	54	51	42	37	35	-31.4	21.9%	8.3	7.9%	3.0	-5.3
South Walton County	16	22	17	15	16	10	10	-33.3	30.6%	3.7	16.7%	2.0	-1.7
Milton	27	29	28	28	24	22	17	-39.3	39.7%	8.3	22.2%	4.7	-3.7
Tallahassee Sunset	32	26	28	30	18	14	16	-46.7	47.9%	7.7	18.8%	3.0	-4.7
Pensacola Seville	67	68	63	67	51	40	34	-49.3	51.2%	21.3	24.8%	10.3	-11.0
Blountstown	18	21	17	19	19	18	9	-52.6	23.9%	3.7	2.2%	0.3	-3.3
Lake City Downtown	23	18	18	15	8	7	7	-53.3	18.2%	1.3	-18.2%	-1.3	-2.7
								Subtotal Red Line		207.7		124.0	-85.0
								Distr. Avg.	14.7%	331.3	11.8%	267.0	-64.3
Totals	2434	2407	2372	2397	2327	2236	2204			Avg. Annual LOSS		64.3	
Annual Gain/Loss		-27	-35	25	-70	-91	-32						
			Avg. Gain/Loss		-26.7	-45.3	-64.3						

D- 6950 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.	
Land O' Lakes	0	0	0	0	0	21	21	N/A	0.0%	0.0	N/A	10.5	7.0	
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes														
Palm Harbor	24	24	18	11	14	24	24	118.2	27.4%	5.7	48.4%	10.0	4.3	
St. Petersburg Midtown	19	15	13	9	15	14	14	55.6	25.6%	3.7	37.2%	5.3	1.7	
San Antonio	14	13	14	12	16	18	18	50.0	9.6%	1.7	21.2%	3.7	2.0	
Brooksville	35	29	22	26	34	37	37	42.3	16.7%	6.0	26.9%	9.7	3.7	
Gulf Beaches	27	38	33	36	43	44	44	22.2	7.6%	3.3	13.7%	6.0	2.7	
Spring Hill	14	12	13	14	17	17	17	21.4	5.9%	1.0	11.8%	2.0	1.0	
St. Petersburg Sunrise	31	28	28	26	29	31	31	19.2	8.8%	2.7	14.3%	4.3	1.7	
Seven Springs	47	46	47	43	47	50	50	16.3	13.6%	6.7	18.4%	9.0	2.3	
Kings Bay-Crystal River	58	62	66	58	65	67	67	15.5	14.6%	9.7	19.1%	12.7	3.0	
Sugarmill Woods/Citrus Cou	24	25	26	29	30	33	33	13.8	14.6%	4.7	18.8%	6.0	1.3	
Crystal River	49	51	56	60	67	68	68	13.3	9.9%	6.7	13.8%	9.3	2.7	
Pinellas Park	31	29	29	34	38	38	38	11.8	7.0%	2.7	10.5%	4.0	1.3	
Inverness	70	64	68	75	80	83	83	10.7	9.8%	8.0	13.0%	10.7	2.7	
Seminole Lake	29	29	28	31	34	34	34	9.7	11.8%	4.0	14.7%	5.0	1.0	
Clearwater East	37	33	28	24	24	26	26	8.3	11.8%	3.0	14.5%	3.7	0.7	
Belleair	33	35	29	26	21	28	28	7.7	35.1%	9.0	37.7%	9.7	0.7	
East Lake Sunrise (Pinellas	20	15	14	16	15	17	17	6.3	16.3%	2.7	18.4%	3.0	0.3	
Spring Hill Central	18	21	20	17	20	18	18	5.9	26.8%	5.0	28.6%	5.3	0.3	
Saint Petersburg Sunset	18	23	22	19	17	20	20	5.3	26.3%	5.0	28.1%	5.3	0.3	
Port Richey	25	27	45	38	41	40	40	5.3	18.2%	7.3	19.8%	8.0	0.7	
Subtotal Green Line										98.3			132.7	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes														
Tarpon Springs	79	81	86	103	107	108	108	4.9	7.1%	7.7	8.7%	9.3	1.7	
New Port Richey	130	132	141	136	137	142	142	4.4	6.7%	9.3	8.1%	11.3	2.0	
Dunedin Waterside	18	19	24	24	26	25	25	4.2	19.7%	5.0	21.1%	5.3	0.3	
St. Petersburg	100	97	91	91	97	93	93	2.2	13.1%	12.3	13.8%	13.0	0.7	
Safety Harbor	9	14	12	17	15	17	17	0.0	12.2%	2.0	12.2%	2.0	0.0	
Indian Rocks Beach	33	30	32	35	37	35	35	0.0	9.3%	3.3	9.3%	3.3	0.0	
Homosassa Springs	17	19	15	16	17	16	16	0.0	12.2%	2.0	12.2%	2.0	0.0	
St. Petersburg West	28	31	33	35	39	34	34	-2.9	11.2%	4.0	10.3%	3.7	-0.3	
Trinity	65	77	77	84	88	81	81	-3.6	12.4%	10.3	11.2%	9.3	-1.0	
Dunedin	46	48	49	53	50	51	51	-3.8	12.5%	6.3	11.2%	5.7	-0.7	
Subtotal Yellow Line										62.3			65.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Zephyrhills	49	50	38	37	31	35	35	-5.4	16.8%	5.7	14.9%	5.0	-0.7
Dade City	39	37	38	43	39	40	40	-7.0	15.1%	6.0	12.6%	5.0	-1.0
Zephyrhills Daybreak	31	26	28	26	22	24	24	-7.7	17.1%	4.0	14.3%	3.3	-0.7
Seminole	65	65	68	60	58	55	55	-8.3	17.3%	9.7	14.3%	8.0	-1.7
Hudson	16	14	17	22	22	20	20	-9.1	19.4%	4.0	16.1%	3.3	-0.7
Clearwater	104	99	98	99	91	89	89	-10.1	13.0%	11.7	9.3%	8.3	-3.3
Oldsmar/East Lake	12	14	16	18	14	16	16	-11.1	21.7%	3.3	17.4%	2.7	-0.7
Largo	34	33	31	25	23	22	22	-12.0	20.9%	4.7	16.4%	3.7	-1.0
Dade City Sunrise	21	17	14	14	14	12	12	-14.3	23.7%	3.0	18.4%	2.3	-0.7
Central Pinellas	14	14	16	13	11	11	11	-15.4	33.3%	3.7	27.3%	3.0	-0.7
Holiday	49	48	44	45	40	36	36	-20.0	18.8%	7.0	10.7%	4.0	-3.0
Dunedin North	47	51	59	62	59	49	49	-21.0	18.5%	9.7	10.2%	5.3	-4.3
Central Citrus County	27	25	25	26	20	19	19	-26.9	25.9%	5.0	13.8%	2.7	-2.3
Wesley Chapel	68	88	93	83	69	60	60	-27.7	52.4%	33.0	40.2%	25.3	-7.7
E-Club of Southeast USA an	29	30	27	34	23	24	24	-29.4	43.7%	10.3	29.6%	7.0	-3.3
Wesley Chapel Sunrise	20	20	14	15	13	9	9	-40.0	41.9%	4.3	22.6%	2.3	-2.0
Clearwater Beach	24	22	27	20	14	12	12	-40.0	50.0%	6.3	28.9%	3.7	-2.7
								Subtotal Red Line		131.3		95.0	
								Distr. Avg.	15.8%	293.2	16.2%	300.9	7.7
Totals	1806	1820	1832	1840	1843	1863	1863			Avg. Annual GAIN		7.7	
Annual Gain/Loss		14	12	8	3	20	0						
			Avg. Gain/Loss	7.7	10.3	7.7							

D- 6960 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Bonita Beach Sunset	0	0	0	0	29	34	33	N/A	25.0%	8.0	59.4%	19.0	11.0
Fort Myers Sunset	0	0	0	0	15	11	14	N/A	52.5%	7.0	87.5%	11.7	4.7
Parrish	0	0	0	0	0	22	7	N/A	57.5%	8.3	81.6%	11.8	3.5
Charlotte Harbor Sunset	0	0	0	0	0	0	39	N/A	0.0%	0.0	100.0%	39.0	39.0
Siesta Key	0	0	0	0	0	0	33	N/A	0.0%	0.0	100.0%	33.0	33.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Naples Bay	14	16	13	18	29	28	30	66.7	12.6%	3.7	26.4%	7.7	4.0
Sarasota Sunrise	23	25	27	32	35	42	47	46.9	8.9%	3.7	21.0%	8.7	5.0
Cape Coral Sunset	15	15	16	15	17	22	21	40.0	6.7%	1.3	16.7%	3.3	2.0
Sanibel-Captiva	51	53	60	56	67	72	74	32.1	8.0%	5.7	16.4%	11.7	6.0
Lehigh Acres	23	26	26	23	20	24	29	26.1	9.6%	2.3	17.8%	4.3	2.0
Fort Myers East	31	29	27	27	33	32	34	25.9	5.1%	1.7	12.1%	4.0	2.3
Estero	37	34	38	39	40	44	49	25.6	9.8%	4.3	17.3%	7.7	3.3
Bradenton	26	27	30	29	31	37	36	24.1	16.3%	5.7	23.1%	8.0	2.3
Lakewood Ranch	70	72	66	67	81	88	80	19.4	20.5%	17.0	25.7%	21.3	4.3
Punta Gorda	34	43	46	44	48	47	52	18.2	17.7%	8.7	23.1%	11.3	2.7
Arcadia	31	27	27	28	30	33	32	14.3	11.6%	3.7	15.8%	5.0	1.3
Sarasota Bay (Sarasota)	35	47	35	33	28	33	37	12.1	15.3%	5.0	19.4%	6.3	1.3
Naples	105	104	110	98	90	84	109	11.2	16.6%	15.7	20.5%	19.3	3.7
Palmetto	29	26	21	19	18	18	21	10.5	14.0%	2.7	17.5%	3.3	0.7
Venice Sunrise	31	33	36	32	31	32	35	9.4	5.1%	1.7	8.2%	2.7	1.0
Sarasota	84	93	96	93	97	104	101	8.6	12.3%	12.3	14.9%	15.0	2.7
North Port Central	14	12	12	15	17	17	16	6.7	22.0%	3.7	24.0%	4.0	0.3
Subtotal Green Line										98.7		143.7	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
LaBelle	35	43	45	43	40	44	45	4.7	11.6%	5.0	13.2%	5.7	0.7
Naples-Pelican Bay	71	79	77	75	82	81	76	1.3	7.1%	5.7	7.5%	6.0	0.3
Manatee Riverside	15	20	19	20	21	21	20	0.0	16.1%	3.3	16.1%	3.3	0.0
Fort Myers-Sunrise	26	27	34	34	36	37	34	0.0	14.0%	5.0	14.0%	5.0	0.0
Englewood Lemon Bay Sun	90	90	91	90	91	91	90	0.0	5.1%	4.7	5.1%	4.7	0.0
Englewood	35	38	38	43	37	37	43	0.0	22.2%	8.7	22.2%	8.7	0.0
Cape Coral-Goldcoast	41	38	35	35	36	37	34	-2.9	13.1%	4.7	12.1%	4.3	-0.3
Venice-Nokomis	96	98	96	98	89	96	95	-3.1	16.1%	15.0	15.0%	14.0	-1.0
Fort Myers	169	163	162	163	163	169	156	-4.3	9.4%	15.3	8.0%	13.0	-2.3
Naples North	108	95	90	91	90	91	87	-4.4	9.3%	8.3	7.8%	7.0	-1.3
Subtotal Yellow Line										75.7		71.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Cape Coral	69	70	77	77	70	70	73	-5.2	13.6%	9.7	11.7%	8.3	-1.3
Marco Island	41	34	33	35	35	35	32	-8.6	17.6%	6.0	14.7%	5.0	-1.0
Anna Maria Island	28	34	29	32	33	30	29	-9.4	10.9%	3.3	7.6%	2.3	-1.0
Placida	23	22	23	21	22	19	19	-9.5	21.7%	4.3	18.3%	3.7	-0.7
Clewiston	60	43	38	43	39	41	38	-11.6	16.1%	6.3	11.9%	4.7	-1.7
Marco Island Sunrise	39	33	38	40	35	38	35	-12.5	16.7%	6.0	12.0%	4.3	-1.7
Bonita Springs	96	97	97	95	97	89	80	-15.8	14.7%	13.0	9.0%	8.0	-5.0
North Fort Myers	30	31	34	34	32	29	28	-17.6	15.7%	4.7	9.0%	2.7	-2.0
Fort Myers South	130	129	138	141	125	119	113	-19.9	14.3%	17.0	6.4%	7.7	-9.3
Longboat Key	0	0	31	38	40	37	30	-21.1	24.3%	8.7	16.8%	6.0	-2.7
Sarasota Southside	25	27	25	40	30	28	31	-22.5	24.7%	7.3	14.6%	4.3	-3.0
Sarasota Gulf Gate	22	18	20	20	18	15	15	-25.0	14.6%	2.3	4.2%	0.7	-1.7
Bonita Naples	51	53	51	50	48	42	37	-26.0	45.7%	19.3	35.4%	15.0	-4.3
Harbor Heights/Peace River	33	30	32	37	34	32	27	-27.0	14.0%	4.3	3.2%	1.0	-3.3
Charlotte Harbor	29	32	35	35	54	60	25	-28.6	43.2%	20.0	36.0%	16.7	-3.3
Murdock	25	19	20	17	15	16	12	-29.4	25.6%	3.7	14.0%	2.0	-1.7
West Bradenton	20	20	21	19	16	15	13	-31.6	22.7%	3.3	9.1%	1.3	-2.0
Naples-Gulf Shore Sunset	25	25	27	33	33	24	20	-39.4	23.4%	6.0	6.5%	1.7	-4.3
Immokalee	21	20	18	27	23	24	12	-55.6	50.8%	10.0	25.4%	5.0	-5.0
Naples Collier	14	14	15	15	22	15	0	-100.0	64.9%	8.0	24.3%	3.0	-5.0
East Manatee	17	16	10	8	8	8	0	-100.0	62.5%	3.3	12.5%	0.7	-2.7
Sarasota Keys (Sarasota)	25	24	20	20	16	0	0	-100.0	162.5%	8.7	37.5%	2.0	-6.7
								Subtotal Red Line		175.3		106.0	-63.7
								Distr. Avg.	16.3%	373.0	16.9%	386.7	13.7
Totals	2208	2203	2229	2237	2286	2314	2278			Avg. Annual GAIN		13.7	
Annual Gain/Loss		-5	26	8	49	28	-36						
					Avg. Gain/Loss	27.7	28.3	13.7					

D- 6970 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2018 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Downtown Ormond Beach	0	0	0	0	24	31	31	N/A	19.8%	5.7	55.8%	16.0	10.3
Ponte Vedra	0	0	0	0	0	23	28	N/A	11.8%	3.0	66.7%	17.0	14.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Baker County	10	10	9	9	11	11	17	88.9	10.3%	1.3	30.8%	4.0	2.7
Greater Gainesville	24	21	16	6	7	12	11	83.3	20.0%	2.0	36.7%	3.7	1.7
Amelia Island Sunrise	43	35	33	39	45	60	65	66.7	12.4%	7.0	27.6%	15.7	8.7
Keystone Heights	13	16	14	14	18	18	21	50.0	1.8%	0.3	14.0%	2.7	2.3
Fleming Island	20	18	20	18	20	21	27	50.0	25.0%	5.7	38.2%	8.7	3.0
North Jacksonville	23	23	24	19	23	23	27	42.1	6.8%	1.7	17.8%	4.3	2.7
Debary-Deltona-Orange City	29	23	21	17	23	29	23	35.3	28.0%	7.0	36.0%	9.0	2.0
St. Augustine Beach	22	22	25	27	31	27	36	33.3	17.0%	5.3	26.6%	8.3	3.0
Downtown Deland	31	33	33	34	35	38	45	32.4	4.2%	1.7	13.6%	5.3	3.7
Edgewater	18	19	18	23	36	32	30	30.4	17.3%	5.7	24.5%	8.0	2.3
Flagler County	65	63	63	63	63	72	81	28.6	10.2%	7.3	18.5%	13.3	6.0
Flagler Beach	28	32	37	40	35	47	51	27.5	15.8%	7.0	24.1%	10.7	3.7
Bartram Trail-Jacksonville	18	18	17	24	27	29	30	25.0	16.3%	4.7	23.3%	6.7	2.0
Ocala-Silver Springs	61	61	54	42	51	48	47	11.9	9.6%	4.7	13.0%	6.3	1.7
Ponte Vedra Beach	95	101	103	116	124	125	129	11.2	7.7%	9.7	11.1%	14.0	4.3
Gainesville Sunrise	57	57	55	63	69	68	70	11.1	7.7%	5.3	11.1%	7.7	2.3
Palatka Sunrise	43	44	48	54	55	59	60	11.1	10.3%	6.0	13.8%	8.0	2.0
Downtown Gainesville	28	32	33	36	41	36	40	11.1	12.0%	4.7	15.4%	6.0	1.3
Deland (Breakfast)	83	87	91	90	90	93	100	11.1	6.0%	5.7	9.5%	9.0	3.3
Daytona Beach West	62	54	45	48	41	50	53	10.4	15.3%	7.3	18.8%	9.0	1.7
Jacksonville-Oceanside	58	61	64	68	73	75	75	10.3	10.3%	7.7	13.5%	10.0	2.3
Arlington	32	27	24	20	16	21	22	10.0	15.3%	3.0	18.6%	3.7	0.7
St. Augustine	100	102	117	129	137	136	139	7.8	8.5%	11.7	10.9%	15.0	3.3
Starke	32	33	36	27	33	30	29	7.4	16.3%	5.0	18.5%	5.7	0.7
Orange Park Sunrise	40	42	46	48	52	47	51	6.3	14.7%	7.3	16.7%	8.3	1.0
Subtotal Green Line										134.7		203.0	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Ocala	37	40	42	46	46	47	47	2.2	11.4%	5.3	12.1%	5.7	0.3
Ormond Beach	52	57	59	57	58	58	58	1.8	1.7%	1.0	2.3%	1.3	0.3
Riverside Jacksonville	67	65	59	57	55	58	58	1.8	11.7%	6.7	12.3%	7.0	0.3
Orange Park	82	78	78	77	79	70	78	1.3	11.9%	9.0	12.3%	9.3	0.3
Deerwood Jacksonville	55	54	51	54	53	56	54	0.0	5.5%	3.0	5.5%	3.0	0.0
Ponte Vedra Beach Sunset	19	17	24	22	24	23	22	0.0	29.0%	6.7	29.0%	6.7	0.0
Subtotal Yellow Line										31.7		33.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2018 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
South Jacksonville	99	86	87	98	98	103	95	-3.1	13.2%	13.0	12.2%	12.0	-1.0
San Jose Jacksonville	38	40	33	31	29	32	30	-3.2	16.5%	5.0	15.4%	4.7	-0.3
San Marco-Jacksonville	33	32	31	30	27	24	29	-3.3	20.0%	5.3	18.8%	5.0	-0.3
Port Orange-South Daytona	57	63	64	66	66	69	63	-4.5	9.1%	6.0	7.6%	5.0	-1.0
East Arlington	28	23	22	22	19	19	21	-4.5	13.6%	2.7	11.9%	2.3	-0.3
West Jacksonville	129	123	125	127	124	122	120	-5.5	7.9%	9.7	6.0%	7.3	-2.3
Bellevue	29	30	32	33	30	31	31	-6.1	15.2%	4.7	13.0%	4.0	-0.7
Lake Butler	14	17	20	16	17	22	15	-6.3	38.9%	7.0	37.0%	6.7	-0.3
Daytona Beach	117	126	120	125	130	126	117	-6.4	13.1%	16.3	11.0%	13.7	-2.7
Palm Coast	16	8	12	13	13	16	12	-7.7	19.5%	2.7	17.1%	2.3	-0.3
Crescent City	25	27	29	25	27	25	23	-8.0	18.7%	4.7	16.0%	4.0	-0.7
Mandarin	67	68	73	72	72	74	66	-8.3	11.8%	8.3	9.0%	6.3	-2.0
Jacksonville	254	242	238	238	240	215	218	-8.4	15.2%	34.0	12.2%	27.3	-6.7
Palatka	62	65	71	67	69	64	61	-9.0	17.0%	11.0	13.9%	9.0	-2.0
Ocala-Sunset	30	30	35	44	47	39	40	-9.1	19.8%	8.3	16.7%	7.0	-1.3
Gainesville	264	265	283	273	278	262	246	-9.9	11.6%	30.3	8.1%	21.3	-9.0
Fernandina Beach	50	52	56	64	56	58	57	-10.9	17.0%	9.7	12.9%	7.3	-2.3
New Smyrna Beach	36	34	41	45	46	40	39	-13.3	23.2%	9.7	18.4%	7.7	-2.0
Deland	108	112	114	108	103	95	93	-13.9	12.0%	11.7	6.9%	6.7	-5.0
Metropolitan Ocala	53	54	48	46	51	43	38	-17.4	13.6%	6.0	7.6%	3.3	-2.7
Orange Park Sunset	16	13	13	17	17	18	14	-17.6	14.3%	2.3	8.2%	1.3	-1.0
St. Johns	27	27	31	32	28	34	26	-18.8	21.6%	6.3	14.8%	4.3	-2.0
Interlachen/Lakes Area	0	27	19	16	14	12	13	-18.8	30.8%	4.0	23.1%	3.0	-1.0
St. Augustine Sunrise	62	63	84	84	83	77	68	-19.0	17.1%	13.0	10.1%	7.7	-5.3
Southpoint (Jacksonville)	29	29	28	26	26	25	21	-19.2	13.9%	3.3	6.9%	1.7	-1.7
Ocala Southwest	20	20	18	15	15	15	11	-26.7	39.0%	5.3	29.3%	4.0	-1.3
Hastings	10	11	11	11	12	12	8	-27.3	31.3%	3.3	21.9%	2.3	-1.0
Green Cove Springs	37	41	39	35	30	29	24	-31.4	25.3%	7.0	12.0%	3.3	-3.7
High Springs	10	12	8	6	4	5	4	-33.3	30.8%	1.3	15.4%	0.7	-0.7
E-Club of Northeast Florida	0	0	19	23	18	32	14	-39.1	57.8%	12.3	43.8%	9.3	-3.0
								Subtotal Red Line		264.3		200.7	
								Distr. Avg.	13.3%	438.3	14.1%	464.0	25.7
Totals	3067	3085	3163	3195	3284	3311	3272			Avg. Annual GAIN		25.7	
Annual Gain/Loss		18	78	32	89	27	-39						
				Avg. Gain/Loss	66.3	49.3	25.7						

D- 6980 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Lake Nona Lunch	0	0	0	0	47	30	25	N/A	59.8%	20.3	84.3%	28.7	8.3
E-Club of Florida	0	0	0	0	13	11	9	N/A	75.8%	8.3	103.0%	11.3	3.0
The Villages Sunset South	0	0	0	0	0	0	30	0.0	10.0%	3.0	110.0%	33.0	30.0
Horizon West	0	0	0	0	0	0	25	0.0	24.0%	6.0	124.0%	31.0	25.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
South Lake County (Clermo)	22	20	19	19	19	18	22	15.8	18.6%	3.7	23.7%	4.7	1.0
Winter Springs	30	32	33	39	43	37	45	15.4	20.8%	8.7	25.6%	10.7	2.0
The Villages-Evening	30	30	28	27	35	36	31	14.8	21.6%	7.3	25.5%	8.7	1.3
St. Cloud	15	12	17	14	17	16	16	14.3	10.2%	1.7	14.3%	2.3	0.7
Leesburg-Sunrise	30	25	20	14	15	14	16	14.3	15.6%	2.3	20.0%	3.0	0.7
Lake County Golden Triangl	84	59	58	54	62	69	61	13.0	12.5%	8.0	16.1%	10.3	2.3
Oviedo	37	34	34	39	41	37	44	12.8	10.7%	4.3	14.8%	6.0	1.7
Maitland	29	28	32	33	34	35	37	12.1	15.1%	5.3	18.9%	6.7	1.3
Kissimmee West	25	28	32	26	28	30	29	11.5	5.7%	1.7	9.2%	2.7	1.0
Dr. Phillips	85	81	84	87	81	89	96	10.3	13.9%	12.3	17.3%	15.3	3.0
Poinciana	21	20	23	21	17	20	23	9.5	18.3%	3.7	21.7%	4.3	0.7
Subtotal Green Line										59.0		74.7	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Sanford (Breakfast)	31	31	29	24	24	20	25	4.2	11.6%	2.7	13.0%	3.0	0.3
Apopka	61	56	48	50	52	57	52	4.0	11.8%	6.3	13.0%	7.0	0.7
Orlando	156	152	132	109	101	110	113	3.7	16.7%	18.0	17.9%	19.3	1.3
The Villages-Noon	47	51	57	55	57	53	57	3.6	22.8%	12.7	24.0%	13.3	0.7
International Drive-Orlando	18	15	11	18	14	12	18	0.0	34.1%	5.0	34.1%	5.0	0.0
Seminole County Sunset	19	20	16	13	13	16	13	0.0	23.8%	3.3	23.8%	3.3	0.0
the Parks-Orlando	15	16	22	18	15	10	18	0.0	44.2%	6.3	44.2%	6.3	0.0
Avalon Park-Orlando	19	21	22	25	22	18	24	-4.0	20.3%	4.3	18.8%	4.0	-0.3
Subtotal Yellow Line										58.7		61.3	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Winter Park	111	105	113	101	116	100	95	-5.9	15.4%	16.0	13.5%	14.0	-2.0
Leesburg	46	43	45	44	41	48	41	-6.8	16.2%	7.0	13.8%	6.0	-1.0
Sanford	41	32	39	28	35	28	26	-7.1	25.8%	7.7	23.6%	7.0	-0.7
The Villages	99	99	95	94	85	89	87	-7.4	23.8%	20.7	21.1%	18.3	-2.3
Altamonte Springs	37	42	39	40	39	35	36	-10.0	16.4%	6.0	12.7%	4.7	-1.3
Kissimmee Bay	53	53	47	47	41	40	41	-12.8	23.0%	9.3	18.0%	7.3	-2.0
Windermere	56	47	49	39	42	38	34	-12.8	24.6%	9.3	20.2%	7.7	-1.7
College Park (Orlando)	26	28	37	36	26	25	31	-13.9	25.6%	7.0	19.5%	5.3	-1.7
Orange County East-Winter	78	77	79	84	76	73	72	-14.3	10.4%	7.7	5.0%	3.7	-4.0
Lake Buena Vista	62	61	55	47	48	43	40	-14.9	25.2%	11.0	19.8%	8.7	-2.3
Celebration	44	45	50	53	49	49	44	-17.0	20.4%	9.7	14.1%	6.7	-3.0
Winter Garden	71	74	74	80	89	84	65	-18.8	24.4%	19.3	18.1%	14.3	-5.0
Lake Mary	80	90	100	109	100	96	88	-19.3	21.8%	20.7	14.4%	13.7	-7.0
Seminole County South	69	73	69	67	64	56	54	-19.4	14.9%	8.7	7.5%	4.3	-4.3
Ocoee	13	13	12	12	10	9	9	-25.0	10.7%	1.0	0.0%	0.0	-1.0
Wildwood	18	19	19	16	24	17	11	-31.3	46.2%	8.0	36.5%	6.3	-1.7
Kissimmee	50	39	45	46	37	38	31	-32.6	22.6%	8.0	8.5%	3.0	-5.0
Brazil Orlando	29	14	10	15	8	15	10	-33.3	90.9%	10.0	75.8%	8.3	-1.7
Dr. Phillips Citrus	15	14	13	13	12	10	8	-38.5	30.0%	3.0	13.3%	1.3	-1.7
West Orlando	25	17	21	23	23	14	14	-39.1	17.6%	3.0	0.0%	0.0	-3.0
Orlando-Evening	15	9	11	12	14	8	7	-41.7	31.0%	3.0	13.8%	1.3	-1.7
Casselberry	28	27	25	23	21	23	13	-43.5	28.1%	5.3	10.5%	2.0	-3.3
Leesburg (Sunset)	31	27	27	26	26	19	14	-46.2	32.2%	6.3	11.9%	2.3	-4.0
Orlando Breakfast	33	39	31	28	23	19	14	-50.0	32.1%	6.0	7.1%	1.3	-4.7
Orlando Dragons	0	0	26	21	16	10	10	-52.4	52.8%	6.3	22.2%	2.7	-3.7
Lake Nona-Orlando	19	20	19	26	17	17	5	-80.8	66.7%	8.7	12.8%	1.7	-7.0
Winter Park Breakfast	16	12	16	13	13	13	0	-100.0	61.5%	5.3	11.5%	1.0	-4.3
Orlando-East	12	10	9	12	9	0	0	-100.0	255.6%	7.7	122.2%	3.7	-4.0
Hunters Creek-Bilingual	0	0	0	0	0	17	0	N/A	117.6%	10.0	176.5%	10.0	0.0
								Subtotal Red Line		251.7		166.7	
Totals	1997	1860	1892	1840	1854	1771	1729	r. Avg.	22.3%	397.7	20.2%	360.7	-37.0
Average Gain/Loss		-137	32	-52	14	-83	-42		22.3%	Avg. Annual Loss		37.0	
				Avg. Gain/Loss	-2.0	-40.3	-37.0						

D- 6990 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Key Largo Sunset	0	0	0	0	0	0	37	N/A	0.0%	0.0	N/A	37.0	37.0
Grand Bahama	0	0	0	0	0	0	20	N/A	0.0%	0.0	N/A	20.0	20.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Fort Lauderdale South	21	21	21	20	22	18	38	90.0	12.8%	3.3	35.9%	9.3	6.0
Miami Airport	8	4	6	7	16	8	13	85.7	27.0%	3.3	43.2%	5.3	2.0
Pompano Beach-Lighthouse	16	17	17	12	21	25	21	75.0	16.4%	3.7	29.9%	6.7	3.0
Hallandale Beach-Aventura	25	22	20	19	22	29	30	57.9	12.3%	3.3	25.9%	7.0	3.7
Big Pine & Lower Keys	24	24	22	19	18	22	28	47.4	16.2%	3.7	29.4%	6.7	3.0
Bal Harbour	15	14	15	12	11	11	16	33.3	10.5%	1.3	21.1%	2.7	1.3
Coral Springs	22	16	17	13	11	16	17	30.8	18.2%	2.7	27.3%	4.0	1.3
Miami	66	40	42	41	41	57	53	29.3	13.2%	6.7	21.2%	10.7	4.0
Miami Brickell	30	33	44	32	36	34	41	28.1	18.9%	7.0	27.0%	10.0	3.0
Deerfield Beach	23	25	26	31	33	39	38	22.6	20.0%	7.3	26.4%	9.7	2.3
Key Biscayne	46	48	51	52	55	63	63	21.2	6.1%	3.7	12.2%	7.3	3.7
Perrine-Cutler Ridge/Palmetto B	34	35	33	34	37	38	41	20.6	6.9%	2.7	12.9%	5.0	2.3
Plantation	17	15	17	15	15	16	18	20.0	4.1%	0.7	10.2%	1.7	1.0
Miramar-Pines	14	20	23	27	28	28	30	11.1	22.1%	6.3	25.6%	7.3	1.0
Miami-Kendall	13	9	10	11	16	11	12	9.1	38.5%	5.0	41.0%	5.3	0.3
Doral	15	15	13	13	15	16	14	7.7	26.7%	4.0	28.9%	4.3	0.3
Fort Lauderdale North Beach	16	17	15	14	15	15	15	7.1	4.4%	0.7	6.7%	1.0	0.3
Key West Sunrise in the Conch F	69	73	72	72	69	71	77	6.9	15.7%	11.3	18.0%	13.0	1.7
Fort Lauderdale	153	147	131	131	157	155	140	6.9	13.5%	20.3	15.5%	23.3	3.0
Coral Springs-Parkland	22	18	16	16	14	16	17	6.3	19.1%	3.0	21.3%	3.3	0.3
								Subtotal Green Line		100.0		143.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes														
Weston	111	115	123	124	124	125	128	3.2	17.5%	22.0	18.6%	23.3	1.3	
South Miami	36	35	35	32	30	32	33	3.1	12.6%	4.0	13.7%	4.3	0.3	
Hialeah-Miami Springs	39	37	37	36	39	36	37	2.8	12.5%	4.7	13.4%	5.0	0.3	
Upper Keys	77	78	86	83	84	80	84	1.2	9.3%	7.7	9.7%	8.0	0.3	
Fort Lauderdale/Cypress Creek	27	27	33	43	41	39	38	0.0	14.4%	5.7	10.2%	4.0	-1.7	
Oakland Park/Wilton Manors	13	19	22	24	15	15	16	0.0	37.0%	5.7	19.6%	3.0	-2.7	
Key West	134	136	130	115	122	111	112	-2.6	12.2%	14.0	11.3%	13.0	-1.0	
Key Largo	42	49	50	48	45	47	46	-4.2	44.2%	20.3	42.8%	19.7	-0.7	
Sunset Key West	28	24	27	45	52	48	43	-4.4	21.0%	10.0	19.6%	9.3	-0.7	
Hollywood	66	65	61	63	70	71	60	-4.8	10.0%	6.7	8.5%	5.7	-1.0	
Subtotal Yellow Line										100.7		95.3		
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes														
Homestead	40	41	44	43	45	35	39	-9.3	11.8%	4.7	8.4%	3.3	-1.3	
Miami Shores	30	32	32	30	30	28	27	-10.0	10.6%	3.0	7.1%	2.0	-1.0	
John Knox Village-Pompano Beach	66	72	75	70	65	64	62	-11.4	18.8%	12.0	14.7%	9.3	-2.7	
Davie/Cooper City	32	33	25	26	26	25	23	-11.5	20.3%	5.0	16.2%	4.0	-1.0	
Freeport	22	27	29	26	27	24	23	-11.5	13.5%	3.3	9.5%	2.3	-1.0	
Marathon	40	44	45	54	54	50	47	-13.0	17.2%	8.7	12.6%	6.3	-2.3	
Coconut Grove	28	28	30	33	35	30	27	-18.2	21.7%	6.7	15.2%	4.7	-2.0	
Sunset Grand Bahama	38	35	29	26	25	25	21	-19.2	18.3%	4.3	11.3%	2.7	-1.7	
Pompano Beach	58	60	65	62	59	60	50	-19.4	13.6%	7.7	6.5%	3.7	-4.0	
Lucaya	33	29	33	31	26	23	22	-29.0	19.7%	4.7	7.0%	1.7	-3.0	
Coral Gables	118	116	116	115	87	79	77	-33.0	25.9%	21.0	10.3%	8.3	-12.7	
Allapattah (Miami)	8	9	9	9	8	8	6	-33.3	13.6%	1.0	0.0%	0.0	-1.0	
Coconut Creek	5	16	13	17	13	13	11	-35.3	29.7%	3.7	13.5%	1.7	-2.0	
Grand Bahama Sunrise	29	28	23	24	25	19	15	-37.5	30.5%	6.0	15.3%	3.0	-3.0	
Miami Dadeland-Pinecrest	22	19	22	20	19	11	11	-45.0	51.2%	7.0	29.3%	4.0	-3.0	
North Dade	28	27	24	23	14	4	5	-78.3	95.7%	7.3	17.4%	1.3	-6.0	
Miami Beach	11	14	8	8	4	4	0	-100.0	112.5%	3.0	12.5%	0.3	-2.7	
Miami-Granada	17	14	16	13	12	3	0	-100.0	86.7%	4.3	0.0%	0.0	-4.3	
Subtotal Red Line										113.3		58.7		
Distr. Avg.										17.2%	314.0	17.3%	316.7	2.7
Totals	1865	1852	1853	1834	1848	1797	1842				Avg. Annual GAIN	2.7		
Average Gain/Loss		-13	1	-19	14	-51	45							
		Avg. Gain/Loss				-1.3	-18.7	2.7						

D- 7000 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.	
Carolina-Metro, Carolina	0	0	0	0	20	10	13	N/A	37.2%	5.3	67.4%	9.7	4.3	
San Sebastian del Pepino	0	0	0	0	20	20	20	N/A	0.0%	0.0	50.0%	6.7	6.7	
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes														
Bayamon	20	13	14	12	15	16	17	41.7	6.3%	1.0	16.7%	2.7	1.7	
Fajardo	17	18	20	18	27	26	25	38.9	7.7%	2.0	16.7%	4.3	2.3	
Guayama	20	16	17	14	19	19	19	35.7	12.3%	2.3	21.1%	4.0	1.7	
Rio Piedras	157	137	112	119	121	119	154	29.4	8.6%	11.3	17.5%	23.0	11.7	
Ciales	22	22	22	16	32	18	20	25.0	21.4%	5.0	27.1%	6.3	1.3	
Arecibo	34	29	26	22	27	24	27	22.7	7.7%	2.0	14.1%	3.7	1.7	
Humacao	18	11	11	10	15	15	12	20.0	33.3%	4.7	38.1%	5.3	0.7	
Vieques	12	15	13	23	24	35	27	17.4	20.9%	6.0	25.6%	7.3	1.3	
Perla del Sur (Ponce)	19	23	23	23	27	27	27	17.4	17.3%	4.7	22.2%	6.0	1.3	
Mayagüez	33	32	30	41	43	42	47	14.6	2.3%	1.0	6.8%	3.0	2.0	
Subtotal Green Line										40.0			65.7	
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes														
E-Club of Puerto Rico y Las	23	21	33	30	24	23	30	0.0	51.9%	13.3	51.9%	13.3	0.0	
Subtotal Yellow Line										13.3			13.3	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Ciudad Del Turabo (Caguas)	11	10	10	12	14	10	11	-8.3	22.9%	2.7	20.0%	2.3	-0.3
Vega Alta	14	12	12	12	12	11	11	-8.3	8.8%	1.0	5.9%	0.7	-0.3
San Juan	101	96	92	104	106	98	93	-10.6	15.5%	15.3	11.8%	11.7	-3.7
El Senorial	19	16	16	13	13	10	11	-15.4	11.8%	1.3	5.9%	0.7	-0.7
Monacillos, Rio Piedras	20	20	24	19	20	13	16	-15.8	18.4%	3.0	12.2%	2.0	-1.0
Dorado, Dorado	15	19	27	29	23	24	24	-17.2	26.8%	6.3	19.7%	4.7	-1.7
Yauco	34	40	44	50	47	45	41	-18.0	15.8%	7.0	9.0%	4.0	-3.0
Manati	68	69	60	65	67	56	52	-20.0	16.0%	9.3	8.6%	5.0	-4.3
Aguada	37	35	33	35	29	30	28	-20.0	13.8%	4.0	5.7%	1.7	-2.3
Cidra	22	11	12	14	18	16	11	-21.4	17.8%	2.7	11.1%	1.7	-1.0
Añasco	36	35	35	38	36	33	29	-23.7	17.3%	5.7	8.2%	2.7	-3.0
El Vigia	29	28	29	33	29	26	25	-24.2	21.3%	5.7	11.3%	3.0	-2.7
Juncos	54	57	64	72	59	49	52	-27.8	19.4%	10.3	6.9%	3.7	-6.7
Santurce	27	27	28	31	20	18	22	-29.0	28.3%	5.7	13.3%	2.7	-3.0
Quebradillas	31	33	36	34	28	27	24	-29.4	15.2%	4.0	2.5%	0.7	-3.3
San German	73	73	69	52	53	40	32	-38.5	21.6%	9.0	5.6%	2.3	-6.7
El Isla Verde Carolina	30	16	13	9	5	3	3	-66.7	63.6%	2.3	9.1%	0.3	-2.0
Moca	16	15	12	31	15	12	10	-67.7	56.8%	7.0	0.0%	0.0	-7.0
Guaynabo	10	5	5	7	8	8	0	-100.0	12.5%	0.7	-31.3%	-1.7	-2.3
Camuy-Hatillo	10	14	11	11	11	6	0	-100.0	64.7%	3.7	0.0%	0.0	-3.7
								Subtotal Red Line		106.7		48.0	
								Distr. Avg.	17.2%	165.3	14.9%	143.3	-22.0
Totals	1089	1005	953	999	1027	929	933			Avg. Annual LOSS		22.0	
Annual Gain/Loss		-84	-52	46	28	-98	4						
			Avg. Gain/Loss	7.3	-8.0	-22.0							

D- 7020 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Delmas-Centre	0	0	0	0	0	20	23	N/A	0.0%	0.0	115.0%	11.5	11.5
Hinche Nord	0	0	0	0	0	25	21	N/A	8.7%	2.0	100.0%	12.5	10.5
Manor Park	0	0	0	0	0	14	15	N/A	24.1%	3.5	157.1%	11.0	7.5
St. Martin Sunset	0	0	0	0	0	0	47	N/A	10.6%	5.0	110.6%	52.0	47.0
Camp-Perrin	0	0	0	0	0	0	21	N/A	4.8%	1.0	104.8%	22.0	21.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Grand Turk	11	11	11	4	0	19	11	175.0	66.7%	6.7	90.0%	9.0	2.3
Hinche, Centre	12	14	13	12	17	24	20	66.7	27.9%	5.7	41.0%	8.3	2.7
Abaco	22	20	18	14	29	23	22	57.1	21.6%	5.3	32.4%	8.0	2.7
Falmouth	20	19	13	13	16	14	19	46.2	16.3%	2.7	28.6%	4.7	2.0
Lucea	12	17	17	14	14	12	20	42.9	6.5%	1.0	19.6%	3.0	2.0
Leogane	14	15	13	15	18	22	21	40.0	1.6%	0.3	11.5%	2.3	2.0
Anguilla	18	19	15	15	20	20	21	40.0	27.9%	5.7	37.7%	7.7	2.0
Cayman Brac	7	8	9	10	10	8	14	40.0	21.9%	2.3	34.4%	3.7	1.3
Santa Cruz	17	15	13	11	13	13	15	36.4	17.1%	2.3	26.8%	3.7	1.3
Pignon	19	20	19	19	16	16	25	31.6	5.3%	1.0	15.8%	3.0	2.0
St. Croix, Harborside	9	7	8	11	16	17	14	27.3	17.0%	2.7	23.4%	3.7	1.0
St. John	27	27	18	16	10	11	20	25.0	29.3%	4.0	39.0%	5.3	1.3
Montego Bay	23	22	19	22	24	25	27	22.7	11.8%	3.0	18.4%	4.7	1.7
New Providence	46	44	41	36	38	43	43	19.4	11.3%	4.7	16.9%	7.0	2.3
Old Fort	0	0	21	22	20	23	26	18.2	24.6%	5.7	30.4%	7.0	1.3
Negril	20	20	18	19	21	20	22	15.8	9.5%	2.0	14.3%	3.0	1.0
Cayes	31	32	24	26	24	27	30	15.4	6.2%	1.7	11.1%	3.0	1.3
Portmore	18	16	18	13	11	15	15	15.4	12.2%	1.7	17.1%	2.3	0.7
Petion-Ville	34	33	36	35	43	47	40	14.3	13.8%	6.0	17.7%	7.7	1.7
Savanna-la-Mar	30	33	33	30	31	34	34	13.3	9.1%	3.0	13.1%	4.3	1.3
Montego Bay Sunrise	16	20	20	15	15	16	17	13.3	6.3%	1.0	10.4%	1.7	0.7
Trafalgar New Heights Kingston	31	19	19	23	23	25	26	13.0	17.6%	4.3	21.6%	5.3	1.0
St. Croix West	23	20	24	27	27	28	30	11.1	4.7%	1.3	8.2%	2.3	1.0
E-Club of The Caribbean 7020	0	17	21	19	21	19	21	10.5	9.8%	2.0	13.1%	2.7	0.7
Port-au-Prince/Champs de Mars	15	9	10	14	13	12	15	7.1	45.0%	6.0	47.5%	6.3	0.3
Liguanea Plains	41	34	29	28	28	28	30	7.1	8.1%	2.3	10.5%	3.0	0.7
East Nassau	103	112	116	119	119	118	127	6.7	5.8%	7.0	8.0%	9.7	2.7
West Nassau	44	46	41	51	52	53	54	5.9	3.8%	2.0	5.7%	3.0	1.0
Jacmel	19	15	18	17	14	18	18	5.9	12.0%	2.0	14.0%	2.3	0.3
Nassau Sunrise	52	48	49	56	56	58	59	5.4	9.8%	5.7	11.6%	6.7	1.0
Subtotal Green Line										101.0		144.3	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Kingston	88	72	68	65	63	58	68	4.6	14.3%	9.0	15.9%	10.0	1.0
Mandeville	38	34	35	32	27	32	33	3.1	16.3%	5.0	17.4%	5.3	0.3
St. Croix Mid-Isle, St. Croix	33	31	30	36	33	34	37	2.8	9.6%	3.3	10.6%	3.7	0.3
St. Andrew-North	47	46	44	37	35	30	38	2.7	11.7%	4.0	12.6%	4.3	0.3
St. Andrew	45	45	37	42	39	42	43	2.4	14.5%	6.0	15.3%	6.3	0.3
Port Antonio	10	10	9	10	10	13	10	0.0	27.3%	3.0	27.3%	3.0	0.0
Ocho Rios	12	10	7	5	7	7	5	0.0	52.6%	3.3	52.6%	3.3	0.0
Port-au-Prince	34	35	37	35	31	31	35	0.0	8.2%	2.7	8.2%	2.7	0.0
Memorial des Gonaives	0	0	29	22	27	24	22	0.0	11.0%	2.7	11.0%	2.7	0.0
Downtown-Kingston	39	39	40	43	42	45	41	-4.7	7.0%	3.0	5.5%	2.3	-0.7
								Subtotal Yellow Line		42.0		43.7	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Charlotte Amalie, St. Thomas	27	24	23	19	20	16	18	-5.3	14.8%	2.7	13.0%	2.3	-0.3
New Kingston	33	34	37	37	36	35	35	-5.4	18.9%	6.7	17.0%	6.0	-0.7
Kingston East and Port Royal	36	30	32	33	36	32	31	-6.1	9.1%	3.0	7.1%	2.3	-0.7
Central Cayman Islands	68	75	81	80	71	68	75	-6.3	11.2%	8.0	8.9%	6.3	-1.7
Nassau	31	30	27	31	28	31	29	-6.5	15.9%	4.7	13.6%	4.0	-0.7
Delmas/Aéroport	18	20	18	15	15	14	14	-6.7	18.6%	2.7	16.3%	2.3	-0.3
Mirebalais, Centre	21	16	19	14	15	19	13	-7.1	19.1%	3.0	17.0%	2.7	-0.3
Cap-Haitien	18	19	25	25	21	22	23	-8.0	19.7%	4.3	16.7%	3.7	-0.7
Tortola	89	93	96	95	91	88	87	-8.4	9.4%	8.3	6.4%	5.7	-2.7
Providenciales	31	39	40	46	43	39	42	-8.7	13.7%	5.7	10.5%	4.3	-1.3
North St. Catherine	15	16	14	11	16	15	10	-9.1	14.6%	2.0	12.2%	1.7	-0.3
St. Croix	10	9	7	10	13	13	9	-10.0	11.4%	1.3	8.6%	1.0	-0.3
Ouanaminthe	19	12	13	10	9	9	9	-10.0	3.7%	0.3	0.0%	0.0	-0.3
May Pen	22	22	21	19	20	19	17	-10.5	30.4%	5.7	26.8%	5.0	-0.7
St. Martin Sunrise	22	21	20	19	18	17	17	-10.5	17.3%	3.0	13.5%	2.3	-0.7
Grand Cayman	99	99	105	102	99	91	90	-11.8	14.6%	13.7	10.4%	9.7	-4.0
Saint Marc	24	27	9	16	13	16	14	-12.5	32.6%	4.7	27.9%	4.0	-0.7
St. Maarten	34	35	36	40	39	36	35	-12.5	9.1%	3.3	4.5%	1.7	-1.7
Eleuthera	32	28	29	30	32	30	26	-13.3	12.5%	3.7	8.0%	2.3	-1.3
South-East Nassau	56	58	54	56	53	50	47	-16.1	16.7%	8.3	10.7%	5.3	-3.0
Black River	12	16	16	18	24	19	15	-16.7	20.7%	4.0	15.5%	3.0	-1.0
St. Thomas II	60	61	57	64	58	49	53	-17.2	13.1%	7.0	6.3%	3.3	-3.7
Saint-Martin Nord	22	25	24	27	17	18	22	-18.5	24.6%	4.7	15.8%	3.0	-1.7
Verrettes, L'Artonite	13	17	14	16	14	16	13	-18.8	25.6%	3.7	18.6%	2.7	-1.0
Road Town	49	48	63	58	66	50	47	-19.0	20.9%	11.3	14.1%	7.7	-3.7
St. Thomas	58	63	58	49	50	41	39	-20.4	22.3%	9.7	14.6%	6.3	-3.3
Bayonnais, Gonaives	24	19	14	14	26	13	11	-21.4	34.0%	5.7	28.0%	4.7	-1.0
Grand Cayman-Sunrise	78	67	67	66	65	56	51	-22.7	19.2%	11.0	10.5%	6.0	-5.0
St. Maarten-Mid Isle	16	20	23	31	25	23	23	-25.8	22.5%	5.3	11.3%	2.7	-2.7
Aquin	19	22	22	21	16	17	15	-28.6	18.8%	3.0	6.3%	1.0	-2.0
Spanish Town	32	26	28	26	25	18	18	-30.8	18.0%	3.7	4.9%	1.0	-2.7
Montrouis	22	16	16	16	12	11	11	-31.3	14.7%	1.7	0.0%	0.0	-1.7
Sunrise of Road Town	34	32	34	41	33	27	28	-31.7	25.0%	7.3	10.2%	3.0	-4.3
Saint-Barthelemy	20	22	21	22	15	16	15	-31.8	26.1%	4.0	10.9%	1.7	-2.3
Christiana	15	13	15	17	11	10	11	-35.3	40.6%	4.3	21.9%	2.3	-2.0
Saint Thomas Sunrise	30	25	24	21	21	12	13	-38.1	37.0%	5.7	19.6%	3.0	-2.7
Milot	28	23	17	17	13	12	10	-41.2	25.7%	3.0	5.7%	0.7	-2.3
Ocho Rios East	13	17	16	15	9	18	8	-46.7	74.3%	8.7	54.3%	6.3	-2.3
St. Thomas East	14	13	15	21	17	12	9	-57.1	47.4%	6.0	15.8%	2.0	-4.0
Petite Riviere	15	15	10	19	11	12	8	-57.9	41.9%	4.3	6.5%	0.7	-3.7
Montego Bay-East	34	38	36	25	25	22	8	-68.0	40.0%	7.3	9.1%	1.7	-5.7
Morant Bay	17	14	16	12	12	11	0	-100.0	56.5%	4.3	4.3%	0.3	-4.0
								Subtotal Red Line		220.7		135.7	
								Distr. Avg.	15.7%	369.3	15.8%	370.7	1.3
Totals	2521	2431	2392	2380	2326	2326	2384			Avg. Annual GAIN		1.3	
Annual Gain/Loss		-90	-39	-12	-54	0	58						
				Avg. Gain/Loss	-35.0	-22.0	1.3						

D- 7030 Clubs
Sorted by 2019 Membership Growth Index (MGI)

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Bonaire	0	0	0	0	29	28	30	N/A	6.9%	2.0	8.6%	2.5	0.3
Curaçao	0	0	0	0	89	87	85	N/A	6.9%	6.0	4.6%	4.0	-1.3
Aruba	0	0	0	0	50	48	48	N/A	6.8%	3.3	4.8%	2.3	-0.7
Willemstad	0	0	0	0	34	34	43	N/A	12.6%	4.7	24.8%	9.2	3.0
Subtotal ABCW										16.0		18.0	
Cœur Caraïbes (Lamentin)	0	0	0	0	0	0	26	N/A	12.9%	3.4	112.9%	29.4	26.0
Green Line -- Growth Clubs -- 80%+ likelihood of continued growth, unless something changes													
Tobago	11	11	12	10	12	14	20	100.0	17.4%	2.7	39.1%	6.0	3.3
Gros Islet	19	17	20	23	21	43	44	91.3	13.9%	5.0	33.3%	12.0	7.0
Saint-Laurent du Maroni-Mana	10	9	10	9	9	13	15	66.7	8.1%	1.0	24.3%	3.0	2.0
St. Vincent South	12	9	7	10	9	11	16	60.0	22.2%	2.7	38.9%	4.7	2.0
St. Vincent	26	25	22	23	22	20	33	43.5	6.7%	1.7	20.0%	5.0	3.3
St. Lucia	41	40	39	43	46	44	61	41.9	17.9%	9.0	29.8%	15.0	6.0
Antigua-Sundown	30	29	30	31	34	38	42	35.5	6.1%	2.3	15.8%	6.0	3.7
Maraval	25	24	24	23	26	28	31	34.8	8.2%	2.3	17.6%	5.0	2.7
Point Fortin	13	13	14	13	15	16	17	30.8	4.2%	0.7	12.5%	2.0	1.3
Basse Terre Fort Saint Charles	11	14	10	10	8	11	13	30.0	9.4%	1.0	18.8%	2.0	1.0
Cayenne	35	35	33	28	26	32	36	28.6	7.4%	2.3	16.0%	5.0	2.7
Fort-de-France	29	19	22	20	20	20	25	25.0	3.1%	0.7	10.8%	2.3	1.7
Arima	24	18	19	13	16	17	16	23.1	4.1%	0.7	10.2%	1.7	1.0
Princes Town	28	22	22	20	24	16	24	20.0	18.8%	4.0	25.0%	5.3	1.3
Pointe-A-Pierre	28	24	22	22	22	25	26	18.2	9.6%	2.3	15.1%	3.7	1.3
Central Port of Spain	36	40	41	33	38	38	39	18.2	13.0%	5.0	18.3%	7.0	2.0
New Amsterdam	18	19	20	18	18	19	21	16.7	13.8%	2.7	19.0%	3.7	1.0
Sangre Grande	14	14	16	14	14	15	16	14.3	8.9%	1.3	13.3%	2.0	0.7
Kourou	32	30	30	28	28	31	31	10.7	15.6%	4.7	18.9%	5.7	1.0
Georgetown	65	66	75	77	76	77	84	9.1	4.6%	3.7	7.6%	6.0	2.3
Paramaribo	65	66	70	67	69	71	73	9.0	3.3%	2.3	6.1%	4.3	2.0
Dominica	34	39	41	41	38	43	44	7.3	7.2%	3.0	9.6%	4.0	1.0
Paramaribo Residence	54	54	60	61	62	63	65	6.6	5.8%	3.7	7.9%	5.0	1.3
Port of Spain West	47	44	46	47	50	48	50	6.4	3.4%	1.7	5.4%	2.7	1.0
Fort-de-France Ouest	15	16	14	18	19	20	19	5.6	5.2%	1.0	6.9%	1.3	0.3
Subtotal Green Line										67.3		120.3	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Yellow Line -- Fragile Balance Clubs -- Could go either way, unless something changes													
Pointe-à-Pitre	39	40	41	49	47	47	50	2.0	11.8%	5.7	12.5%	6.0	0.3
Remire Montjoly	37	38	38	39	39	40	39	0.0	8.5%	3.3	8.5%	3.3	0.0
Pointe-à-Pitre-Jarry	14	13	12	12	12	12	12	0.0	5.6%	0.7	5.6%	0.7	0.0
Antigua	43	46	48	47	45	47	47	0.0	8.6%	4.0	8.6%	4.0	0.0
Barbados	84	88	86	79	86	83	79	0.0	6.5%	5.3	6.5%	5.3	0.0
Grenada	28	31	32	29	32	30	29	0.0	9.9%	3.0	9.9%	3.0	0.0
St. Augustine	41	46	44	43	44	39	43	0.0	10.3%	4.3	10.3%	4.3	0.0
Port of Spain	47	44	40	41	41	41	40	-2.4	7.4%	3.0	6.6%	2.7	-0.3
Fort-de-France Sud	31	29	32	28	25	24	27	-3.6	10.5%	2.7	9.2%	2.3	-0.3
Chaguanas	24	27	25	25	19	20	24	-4.0	15.9%	3.3	14.3%	3.0	-0.3
Demerara	42	50	46	47	46	49	45	-4.3	10.7%	5.0	9.3%	4.3	-0.7
								Subtotal Yellow Line		40.3		39.0	

Club	01-Jul-2013 Mbrs	01-Jul-2014 Mbrs	01-Jul-2015 Mbrs	01-Jul-2016 Mbrs	01-Jul-2017 Mbrs	01-Jul-2018 Mbrs	01-Jul-2019 Mbrs	2019 MGI	Avg. Attrition Rate	Annual Avg. Attrition	Avg. Attraction Rate	New Mbrs Per Yr.	Avg. Net Gain/Loss Per Yr.
Red Line -- Chronic Decline Clubs -- 80%+ likelihood of continued decline, unless something changes													
Barbados West	40	41	41	38	43	40	36	-5.3	11.8%	4.7	10.1%	4.0	-0.7
Basse Terre	20	19	16	18	22	20	17	-5.6	13.6%	2.7	11.9%	2.3	-0.3
Grenada East	19	20	17	18	16	15	17	-5.6	12.5%	2.0	10.4%	1.7	-0.3
Marie-Galante	15	11	16	15	17	15	14	-6.7	10.9%	1.7	8.7%	1.3	-0.3
Diego Martin, Port of Spain	17	16	16	15	14	13	14	-6.7	7.3%	1.0	4.9%	0.7	-0.3
Paramaribo Central	68	70	73	74	68	70	69	-6.8	4.8%	3.3	2.4%	1.7	-1.7
Cayenne-Est	15	18	11	13	15	13	12	-7.7	30.0%	4.0	27.5%	3.7	-0.3
Georgetown Central	39	34	37	39	40	36	36	-7.7	9.8%	3.7	7.1%	2.7	-1.0
Schoelcher	25	26	32	36	39	35	33	-8.3	8.4%	3.0	5.6%	2.0	-1.0
St. Kitts	39	35	37	40	41	42	36	-10.0	11.8%	4.7	8.4%	3.3	-1.3
Lamentin	39	41	40	38	38	38	34	-10.5	14.5%	5.3	10.9%	4.0	-1.3
St. Augustine West	26	26	22	19	22	20	17	-10.5	11.9%	2.3	8.5%	1.7	-0.7
Grande Terre Pointe Des Chate	15	11	9	9	10	6	8	-11.1	29.2%	2.3	25.0%	2.0	-0.3
Felicity/Charlieville	15	16	16	17	18	20	15	-11.8	15.1%	2.7	11.3%	2.0	-0.7
Barbados South	37	35	37	41	38	35	36	-12.2	11.9%	4.3	7.3%	2.7	-1.7
Portsmouth	0	23	26	25	19	16	21	-16.0	32.1%	6.0	25.0%	4.7	-1.3
Pointe-à-Pitre Est	14	11	12	12	11	11	10	-16.7	9.4%	1.0	3.1%	0.3	-0.7
Liamuiga (Saint Kitts)	34	26	32	33	32	34	27	-18.2	12.9%	4.0	6.5%	2.0	-2.0
San Fernando	25	22	20	21	21	16	17	-19.0	14.8%	2.7	7.4%	1.3	-1.3
Southwest-Tobago	13	8	8	26	23	15	21	-19.2	22.0%	4.3	13.6%	2.7	-1.7
Piarco	16	15	14	15	11	13	12	-20.0	19.4%	2.3	11.1%	1.3	-1.0
Montserrat	17	23	23	29	25	22	23	-20.7	17.1%	4.0	8.6%	2.0	-2.0
Stabroek-Georgetown	29	33	28	23	18	16	18	-21.7	17.3%	3.0	7.7%	1.3	-1.7
Saint Pierre	22	30	30	31	30	25	24	-22.6	12.7%	3.3	3.8%	1.0	-2.3
San Juan	19	19	19	20	18	11	15	-25.0	27.3%	4.0	15.9%	2.3	-1.7
San Fernando-South	29	23	31	31	31	28	23	-25.8	17.1%	4.7	7.3%	2.0	-2.7
Maracas/St. Joseph	33	39	36	31	27	26	23	-25.8	17.1%	4.3	6.6%	1.7	-2.7
Pointe-à-Pitre Fleur d'Epée	39	43	45	42	31	32	31	-26.2	14.9%	4.7	3.2%	1.0	-3.7
Penal	16	16	12	17	19	13	12	-29.4	22.7%	3.3	11.4%	1.7	-1.7
François	24	25	29	27	22	21	19	-29.6	32.3%	6.7	19.4%	4.0	-2.7
Corriverton, Berbice	0	25	15	15	12	12	10	-33.3	38.2%	4.3	23.5%	2.7	-1.7
								Subtotal Red Line		110.3		67.7	
								Distr. Avg.	11.2%	244.0	13.0%	282.5	38.5
Totals	1933	1971	1981	1969	2151	2131	2228			Avg. Annual GAIN		38.5	
Totals, Less ABCW	1933	1971	1981	1969	1949	1934	2022						
		38	10	-12	-20	-20	97						
			Avg. Gain/Loss		-7.3	-20.0	38.5						
					2-year	2-year							